

FY2019 Fourth-quarter financial results

Cautionary Statement with Respect to Forward-Looking Statements

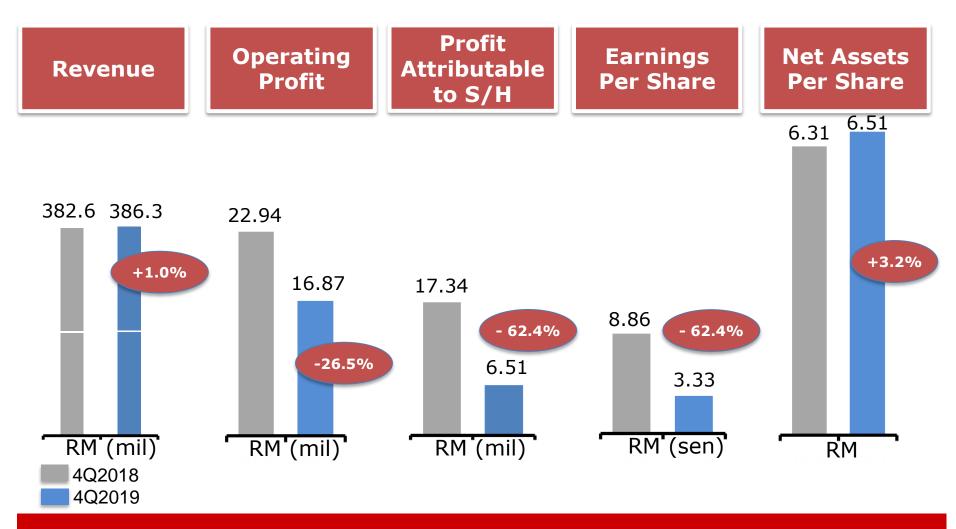
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Key performance indicators



Lower profit (YoY) mainly due to higher share of associate's losses and impairment loss in Indonesia.



4Q19 Operation & Financial Review

Business Update



4Q19 financial review

				QoQ	101
RM'000	4Q19	3Q19	4Q18	4Q19 vs 3Q19	4Q19 vs 4Q18
Revenue	386,302	384,660	382,585	0.4%	1.0%
Profit before tax	16,862	13,836	24,438	21.9%	-31.0%
Net Income	11,930	7,526	24,346	58.5%	-51.0%
Profit Attributable to Shareholders	6,513	2,385	17,335	+173.1%	-62.4%
EPS (Sen)	3.33	1.22	8.86	+173.0%	-62.4%
Net assets per share	6.51	6.38	6.31	2.0%	3.2%
Return on equity (annualised)	2.05%	0.77%	5.62%		
Dividend per share (sen)	5.00	-	7.00		
Dividend yield	2.31%	-	2.61%		
Net Profit Margin	3.09%	1.96%	6.36%		

Higher profit (QoQ) mainly due to the payment of import duty was made by Vietnam operation in 3Q19.

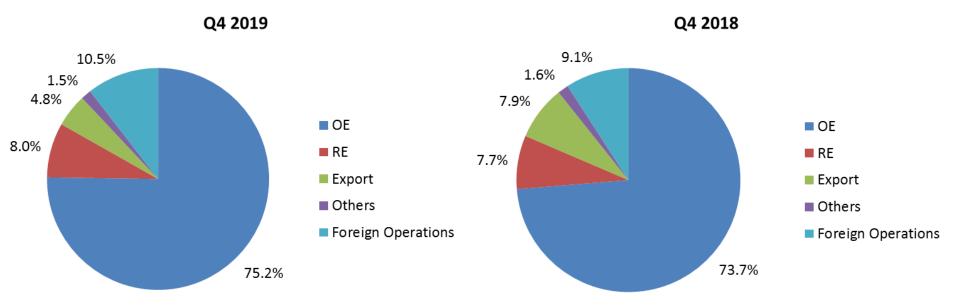


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YoY

Segmental sales

REVENUE (RM'000)	Q4 2019	%	Q4 2018	%
OE	290,420	75.2%	281,968	73.7%
RE	30,789	8.0%	29,634	7.7%
Export	18,569	4.8%	30,037	7.9%
Others	6,017	1.5%	5,957	1.6%
Foreign Operations	40,507	10.5%	34,989	9.1%
TOTAL REVENUE	386,302	100%	382,585	100%



Increase in revenue due to higher demand from OEMs.



Segmental performance

REVENUE (RM'000)	Q4 2019	Q4 2018	Change
Suspension	17,627	21,412	-17.7%
Interior & Plastics	250,091	236,105	5.9%
Electrical & Heat Exchange	27,645	30,905	-10.5%
Marketing	43,106	52,376	-17.7%
Others	7,326	6,798	7.8%
Malaysia Operations	345,795	347,596	-0.5%
Operations outside Malaysia	40,507	34,989	15.8%
TOTAL REVENUE	386,302	382,585	1.0%

Increase in revenue due to higher demand from OEMs.

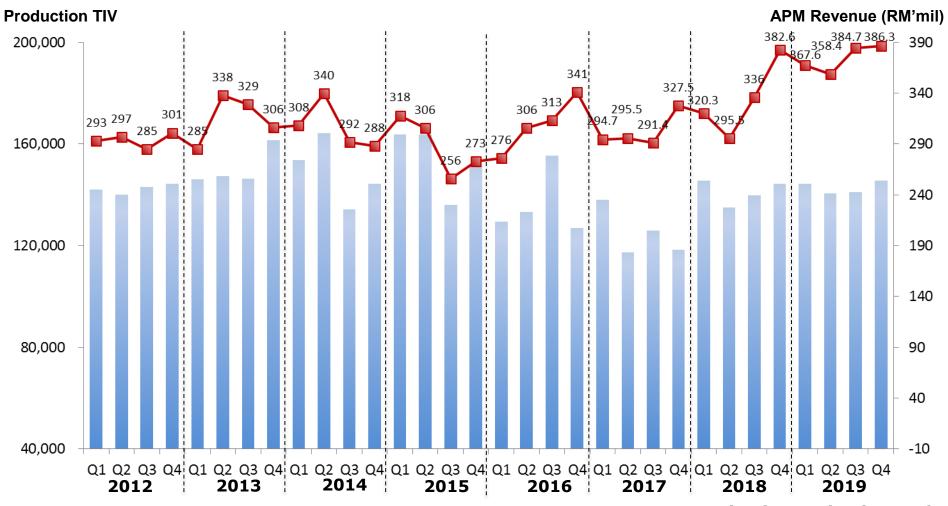


4Q19 Operation & Financial Review

Business Update



Production TIV

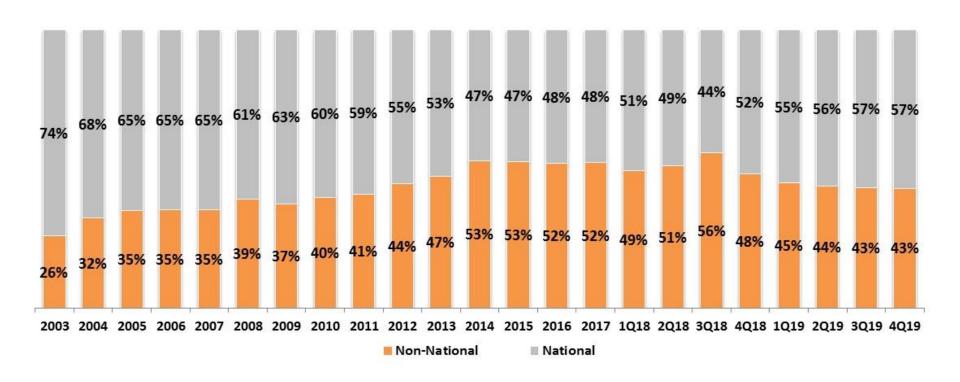


Source: MAA (as for Production TIV)

Revenues are holding above RM300million per quarter.



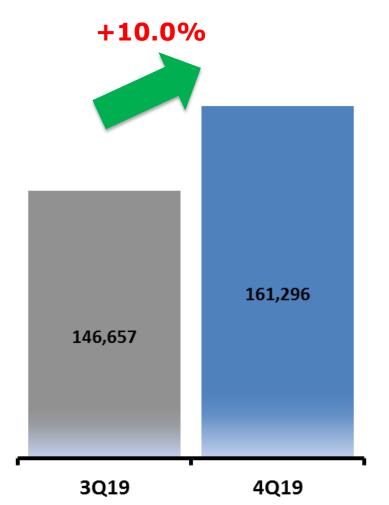
National & Non-national Market Share



National brands regaining market share.



4Q19 TIV



	Q-o-Q %
Perodua	8.1%
Proton	14.6%
	Q-o-Q %
Toyota	31.3%
Nissan	5.1%
Honda	-2.7%
Mitsubishi	19.2%
Isuzu	36.4%
Mazda	10.2%
	Q-o-Q %
Ford	-6.6%
VW	3.9%
BMW	-16.6%
Mercedes	31.0%

TIV increased mainly due to aggressive year-end promotions.



FY19 business update

- 4Q19 TIV 161.3K; +10.0% QoQ mainly due to aggressive year-end promotions were offered by the car companies.
- APM underlying OEM businesses buck the trend due to earlier counter measures.
- Counter measures include:
 - Expansion of new business new products / segment
 - Intensify the development of parts for replacement markets
 - Consolidate certain operations to reduce overhead costs
 - Expansion into new products via JV or acquisition of business
 - Study of other sources of supply to reduce material costs



M&A Opportunities

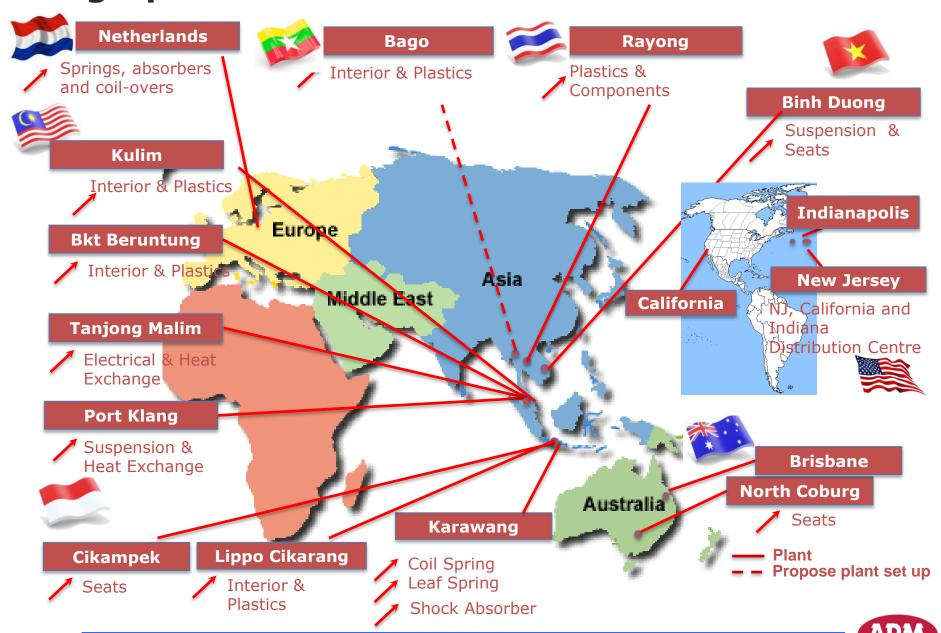
Strategic Purpose	Our Vision		Our Strategy
Environment	Global Market Review	Asia Pacific Market Review	Malaysia Market Review
Market Assessment		Tier 1 Local	
Target Opportunities	Ta	rgeted Researd	ch
Growth Opportunities	M&A Opportunities	Tier 1 Supplier	Tier 2 Supplier
Risk Management	Due Diligence Pro	IP Legal & Partners	_
Implementation Plan	.IV	Local Quotationsources Proposa	



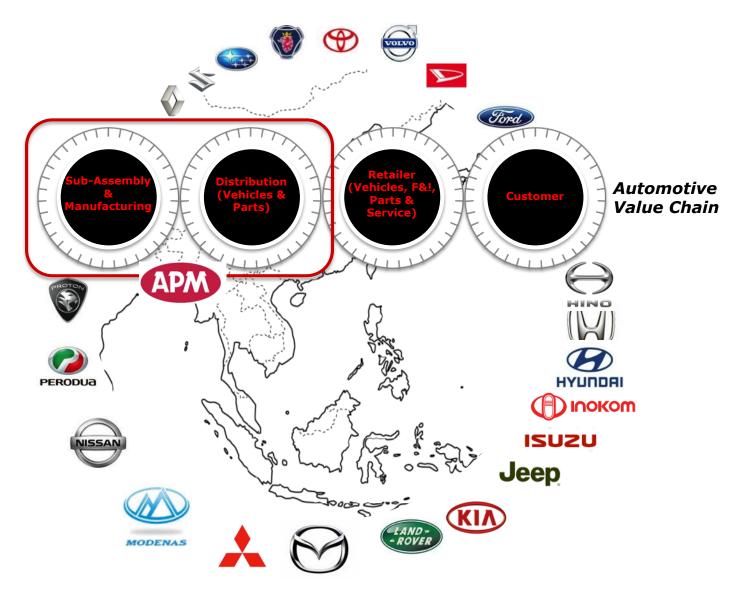
Moving Forward



Geographical Diversification



Integral Player within Local Automotive Eco-systems





Consumer

Auto Cycle Investing

Global OEM

- Brand owner
- Patent rights
- Product development
- Technology provider

Cost Plus

High risk high return – product acceptance vs. model development cost

Localization Partner

- Manufacturing & assembly capability
- Parts supplier & integrator
- Ensure quality compliance
- Made to order.
 Guaranteed Offtaker

Cost Plus

High barriers to entry for CBU. Minimum local content. Optimal risk-adjusted returns.

Distributor

- Managing Principal Relationship
- □ Sourcing & Localization
- Quality assurance
- Managing sellthrough process
- SSI
- □ Sales mgmt
 - After-sales mgmt
- Inventory mgmt

Cyclical returns.
Working capital risk.
Margin volatility –
boom-bust cycles (FX,
Rates, GDP, π).



Thank You

