

# FY2016 Fourth-quarter financial results

#### **Cautionary Statement with Respect to Forward-Looking Statements**

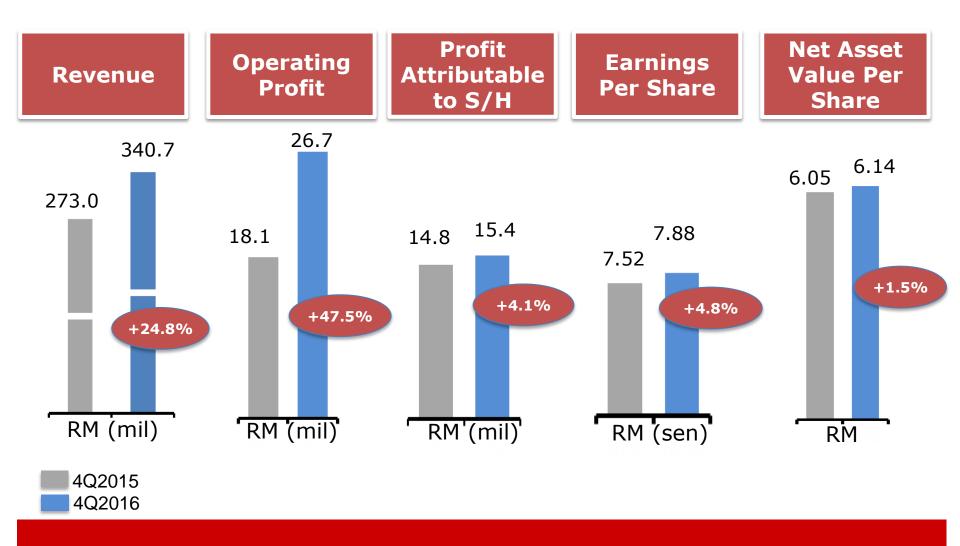
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# **Key performance indicators**



Growth in local sales due to increase demand from Honda and Nissan



# **4Q16 Operation & Financial Review**

# **Business Update**



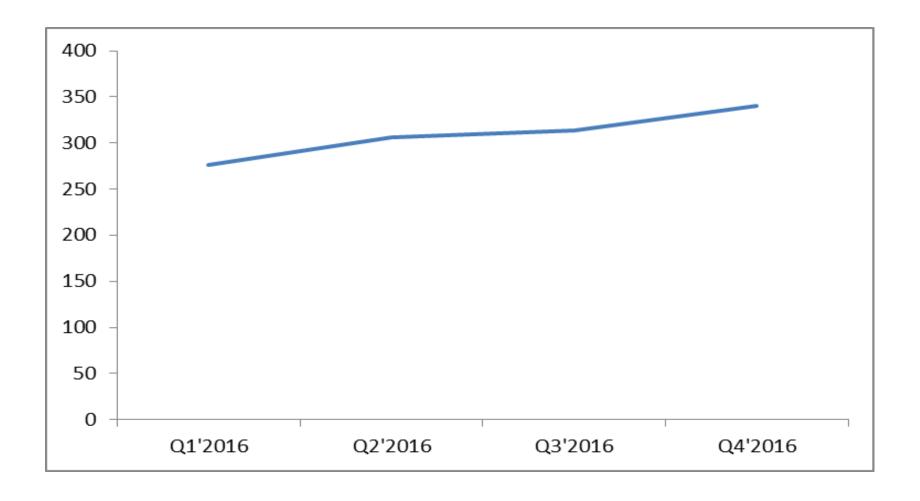
# **4Q16** financial review

| RM'000                               | 4Q16    | 3Q16    | 4Q15    | QoQ    | YoY   |
|--------------------------------------|---------|---------|---------|--------|-------|
| Net revenues                         | 340,713 | 313,289 | 272,981 | 8.8%   | 24.8% |
| Profit before tax                    | 26,388  | 26,695  | 17,982  | -1.2%  | 46.7% |
| Net Income                           | 18,791  | 21,320  | 17,871  | -11.9% | 5.1%  |
| Profits Attributable to Shareholders | 15,406  | 17,457  | 14,712  | -11.7% | 4.7%  |
| EPS (Sen)                            | 7.88    | 8.92    | 7.52    | -11.7% | 4.8%  |
| Net assets per share                 | 6.14    | 6.06    | 6.05    | 1.3%   | 1.5%  |
| Return on equity (annualised)        | 5.13%   | 5.89%   | 4.97%   |        |       |
| Net Dividend per share (sen)         | 10*     | -       | 12      |        |       |
| Dividend yield                       | 4.89%   | -       | 5.10%   |        |       |
| Net Profit Margin * Proposed         | 5.52%   | 6.81%   | 6.50%   |        |       |

Higher revenue (QoQ and YoY) due to increase in overseas sales demand



#### Revenue curve for 2016

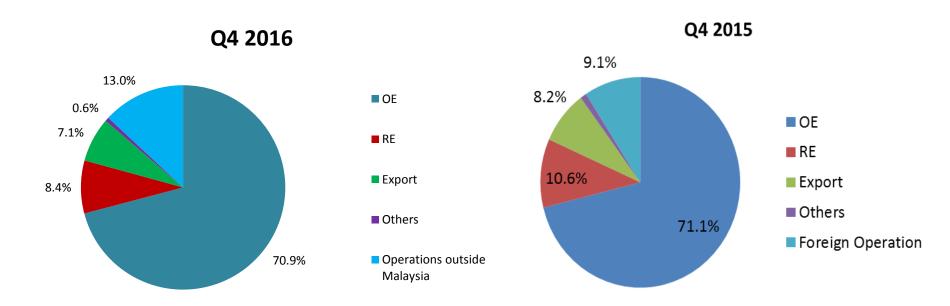


Growth in sales due to increase demand from overseas operations and from local customers like Subaru, Nissan and Honda.



# **Segmental sales**

|                   | Q4 2016 | %     | Q4 2015 | %     |
|-------------------|---------|-------|---------|-------|
| OE                | 241,545 | 70.9% | 174,944 | 68.4% |
| RE                | 28,479  | 8.4%  | 25,709  | 10.0% |
| Export            | 24,036  | 7.1%  | 24,273  | 9.5%  |
| Others            | 2,116   | 0.6%  | 3,016   | 1.2%  |
| Foreign Operation | 44,537  | 13.0% | 27,898  | 10.9% |
| TOTAL REVENUE     | 340,713 | 100%  | 255,840 | 100%  |



Increase in revenue due to increase in demand for parts



# **Segmental performance**

| REVENUE (RM'000)                   | Q4 2016 | Q4 2015 | Change |
|------------------------------------|---------|---------|--------|
| Suspension                         | 18,918  | 24,216  | -21.9% |
| Interior & Plastics                | 185,732 | 135,855 | 36.7%  |
| Electrical & Heat Exchange         | 40,444  | 37,227  | 8.6%   |
| Marketing                          | 48,400  | 47,948  | 0.9%   |
| Others                             | 2,682   | 2,761   | -2.9%  |
| Malaysia Operation                 | 296,176 | 248,007 | 19.4%  |
| <b>Operations outside Malaysia</b> | 44,537  | 24,974  | 78.3%  |
| TOTAL REVENUE                      | 340,713 | 272,981 | 24.8%  |

Reduced dependence on Malaysia as Australia, Vietnam and Indonesia continued to register strong growth

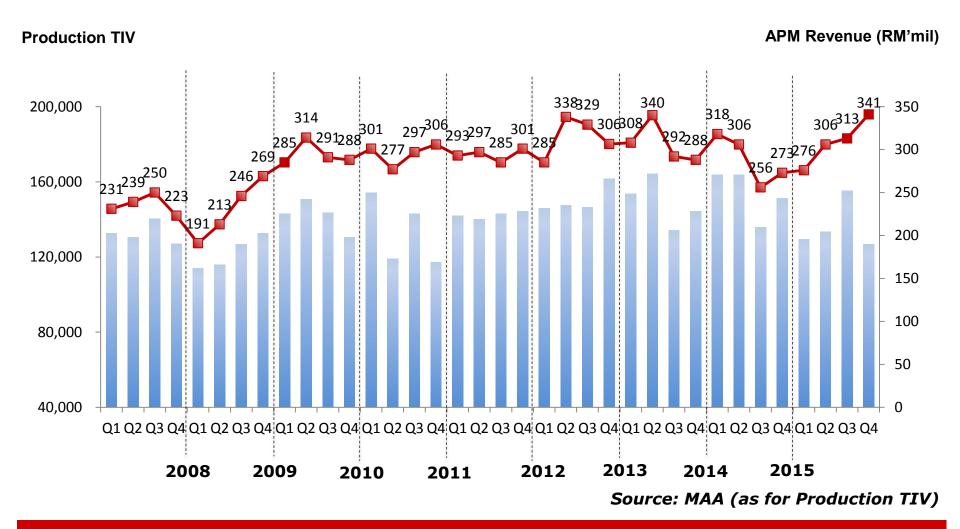


# **4Q16 Operation & Financial Review**

# **Business Update**



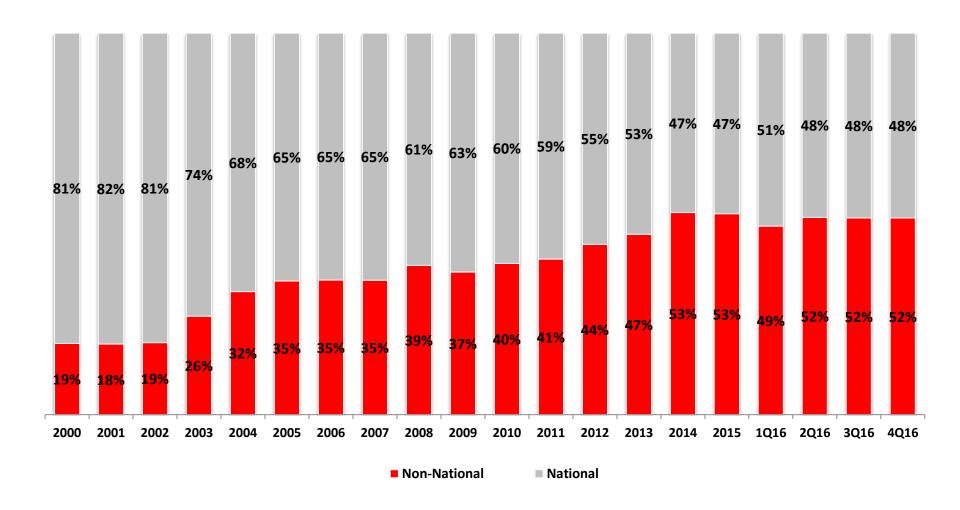
# Production TIV finding a new level



Revenues increase mainly due to higher revenue contribution from operations outside Malaysia and export.



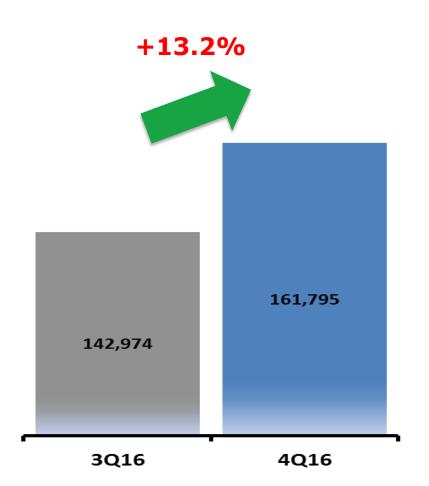
#### **National & Non-national Market Share**



#### Non- National brands regain market share



# **4Q16 TIV**



|            | Q-o-Q % |
|------------|---------|
| Perodua    | +5.0%   |
| Proton     | +54.5%  |
|            | Q-o-Q % |
| Toyota     | +11.4%  |
| Nissan     | +11.4%  |
| Honda      | +21.0%  |
| Mitsubishi | +30.0%  |
| Isuzu      | +16.1%  |
| Mazda      | -12.0%  |
|            | Q-o-Q % |
| Ford       | +2.4%   |
| VW         | -36.0%  |
| BMW        | +26.3%  |
| Mercedes   | -7.1%   |

#### TIV increased mainly due to year end promotions



## FY16 business update

- 4Q16 TIV 161.8K; +13.2% QoQ. 12M16 TIV 580.2K; -13.0% YoY
- Mainly due to price hike and general reduced in demand due to economy uncertainty.
- Counter measures include:
  - Expansion of new business new products / segment
  - Intensify the development of parts for replacement markets
  - Consolidate certain operations to reduce overhead costs
  - Expansion into new products via JV or acquisition of business
  - Study of other sources of supply to reduce material costs



# **M&A Opportunities**

| Strategic Purpose    | Our Vision Our Strategy  |
|----------------------|--|
| Environment          | Global Market Asia Pacific Market Malaysia Market Review Review Review |
| Market Assessment    | Economy & Tier 1 Environment Competition Local Supplier Learned        |
| Target Opportunities | Targeted Research  |
| Growth Opportunities | M&A Opportunities Tier 1 Supplier Tier 2 Supplier                      |
| Risk Management      | Due Diligence IP Production Legal & HR Detailed Partnerships Planning  |
| Implementation Plan  | Local Quotation & Supplier/Tool Resources Proposals Resource           |



## **Completed M&A Deal**

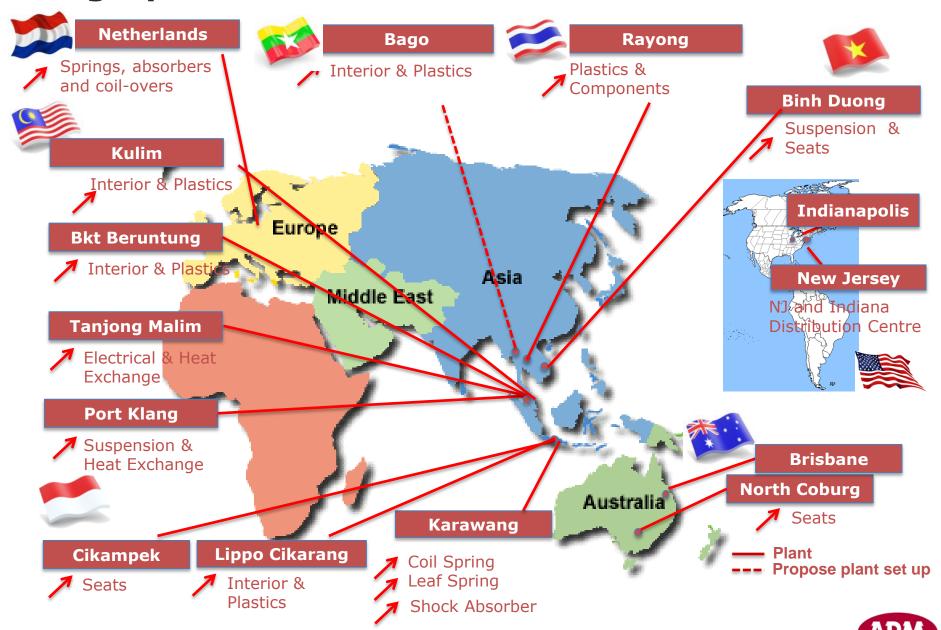
APM Automotive
Holdings Berhad
("APM") Subscription For
Shares In
Omnimatics Sdn
Bhd ("Omnimatics")

- APM via its direct wholly-owned subsidiary, Auto Parts Holdings Sdn Bhd ("APH") has on 28 December 2016 subscribed for 52% of the total issued and paid-up share capital in Omnimatics pursuant to the terms of a Subscription Agreement entered into on 2 December 2016 with Raj Kissu A/L Rajandran ("RAJ"), Watchtower & Friends Sdn Bhd ("Watchtower") and Omnimatics, resulting in Omnimatics becoming a subsidiary of APH.
- APH paid a total investment cost of RM625,000, the details of which are as follows:
  - (i) RM325,000 being the subscription price paid by APH for the subscription of 325,000 ordinary shares of RM1.00 each; and
  - (ii) RM325,000 out of which RM240,800 was paid by APH on behalf of RAJ for the subscription of 240,800 ordinary shares of RM1.00 each and the balance of which was paid as consideration to RAJ for his entering into a service agreement with Omnimatics to act as Head of Omnimatics for a period of 3 years.
- With the emergence of the IoT applications embedded in automobiles, both automobile industry insiders and everyday drivers would soon see an increase in connectivity, productivity and ability to perform diagnostics while on the move. APM views this investment of IoT as an additional business segment for the Group and in tandem with the revolutionary introduction of IoT applications in the automobile industry and also can be expanded regionally into the ASEAN region where APM has its presence.

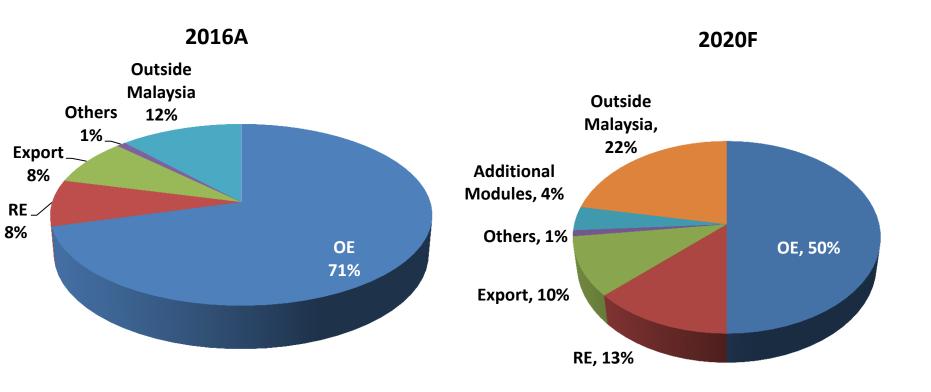
# **Moving Forward**



# **Geographical Diversification**



# **Sales Guidance through Balance & Diversity**

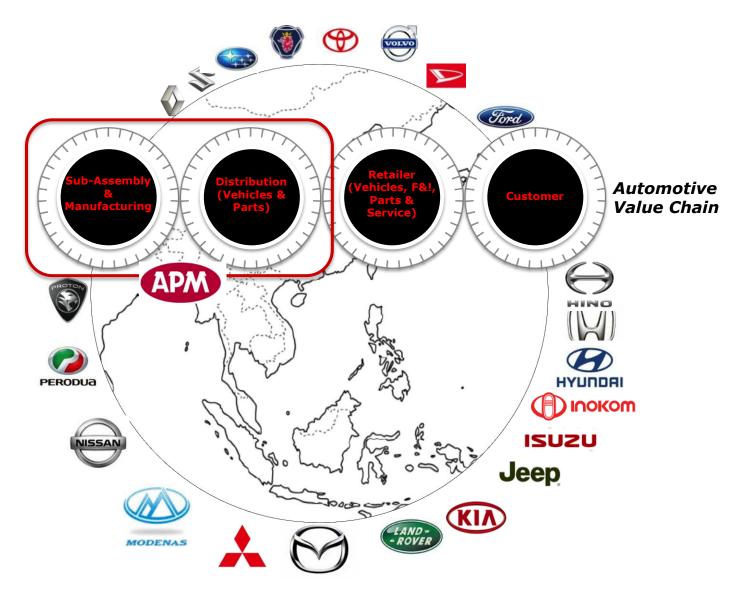


Turnover: RM 1.2b Turnover: RM 2.0b

RM2b sales target (RM1b existing OE & RM1b exports, overseas & others)



# **Integral Player within Local Automotive Eco-systems**





# Consumer

## **Auto Cycle Investing**

#### Global OEM

- Brand owner
- Patent rights
- Product development
- Technology provider

**Cost Plus** 

High risk high return – product acceptance vs. model development cost

#### Localization Partner

- Manufacturing & assembly capability
- Parts supplier & integrator
- Ensure quality compliance
- Made to order.
   Guaranteed Offtaker

Cost Plus

High barriers to entry for CBU. Minimum local content. Optimal risk-adjusted returns.

#### Distributor

- Managing Principal Relationship
- □ Sourcing & Localization
- Quality assurance
- Managing sellthrough process
- SSI
- Sales mgmt
  - After-sales mgmt
- Inventory mgmt

Cyclical returns.
Working capital risk.
Margin volatility –
boom-bust cycles (FX,
Rates, GDP, π).



# Thank You

