

FY2018 Third-quarter financial results

Cautionary Statement with Respect to Forward-Looking Statements

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These factors include (i) changes in economic conditions, currency exchange rates, the laws, regulations, government policies, or political instability in the market place, (ii) circumstances relating to our ability to introduce, in a timely manner, and achieve market acceptance of new products, and (iii) shortage of fuel or interruptions in transportation systems, labor strikes, work stoppages, or other interruptions to or difficulties in the employment of labor in the major markets where we purchase materials, components, and supplies for the production of our products or where our products are produced, distributed, or sold.



Key performance indicators

-35.4%

RM (mil)

Earnings Net Asset Operating Revenue **Attributable Profit Per Share Per Share** to S/H 6.14 6.25 336.0 291.4 18.9 +15.3% 12.9 +1.8% 12.2 -74.1% 6.61 -74.1%

Profit



RM (mil)

Higher revenue (YoY) due to increase in OEM sales

3.3

RM (mil)

1.71

RM (sen)



RΜ

3Q18 Operation & Financial Review

Business Update



3Q18 financial review

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RM'000	3Q18	2Q18	3Q17	3Q18 v 2Q18
Net revenues	335,997	295,481	291,370	13.7
Profit before tax	13,610	10,555	20,329	28.9
Net Income	8,910	6,033	14,756	47.7
Profits Attributable to Shareholders	3,348	1,548	12,934	116.3
EPS (Sen)	1.71	0.79	6.61	116.5
Net assets per share	6.25	6.23	6.14	0.3
Return on equity (annualised)	1.09%	0.51%	4.31%	
Net Dividend per share (sen)	-	5.00	-	
Dividend yield	-	1.41%	-	
Net Profit Margin	2.65%	2.04%	5.06%	

QoQ	YoY
3Q18 vs 2Q18	3Q18 vs 3Q17
13.7%	15.3%
28.9%	-33.1%
47.7%	-39.6%
116.3%	-74.1%
116.5%	-74.1%
0.3%	1.8%

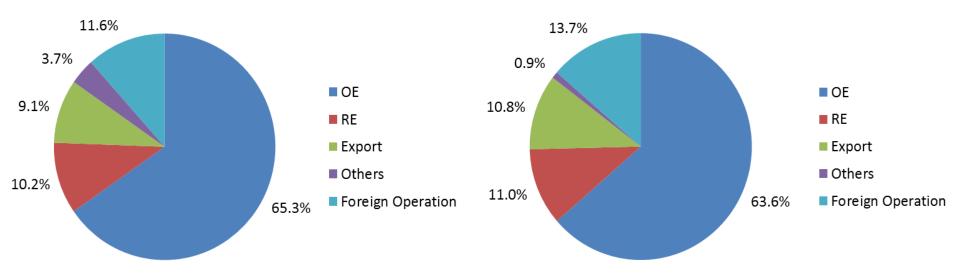
Higher material costs and weaker local currency impacted the bottom line



Segmental sales

	Q3 2018	%	Q3 2017	%
OE	219,524	65.3%	185,318	63.6%
RE	34,407	10.2%	32,116	11.0%
Export	30,647	9.1%	31,421	10.8%
Others	12,471	3.7%	2,717	0.9%
Foreign Operation	38,948	11.6%	39,798	13.7%
TOTAL REVENUE	335,997	100%	291,370	100%





Increased in revenue due to increased demand from OEMs



Segmental performance

REVENUE (RM'000)	Q3 2018	Q3 2017	Change
Suspension	18,696	15,819	18.2%
Interior & Plastics	176,665	144,606	22.2%
Electrical & Heat Exchange	29,294	32,111	-8.8%
Marketing	58,224	55,394	5.1%
Others	14,170	3,642	289.1%
Malaysia Operation	297,049	251,572	18.1%
Operations outside Malaysia	38,948	39,798	-2.1%
TOTAL REVENUE	335,997	291,370	15.3%

Overseas operations saw slight weakness in Vietnam and Indonesia

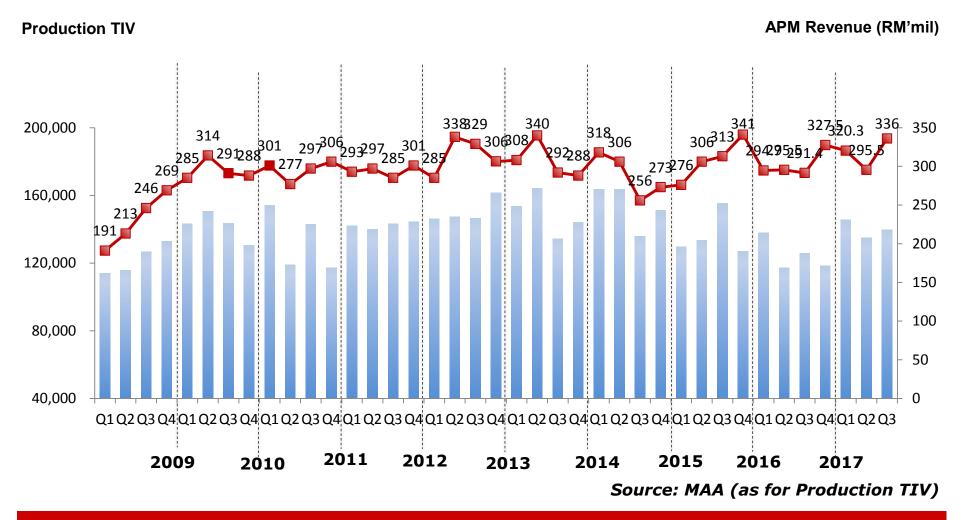


3Q18 Operation & Financial Review

Business Update



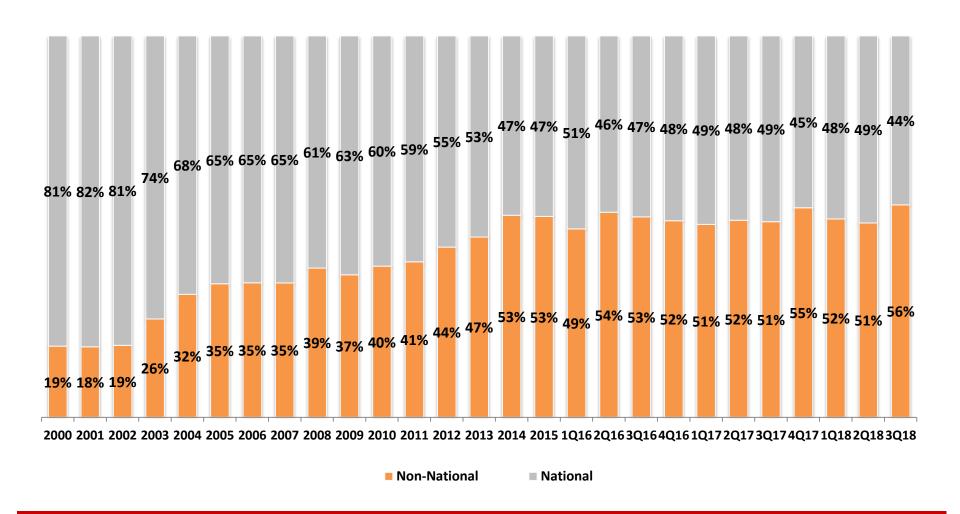
Production TIV



Revenue increased due to increase in production as well



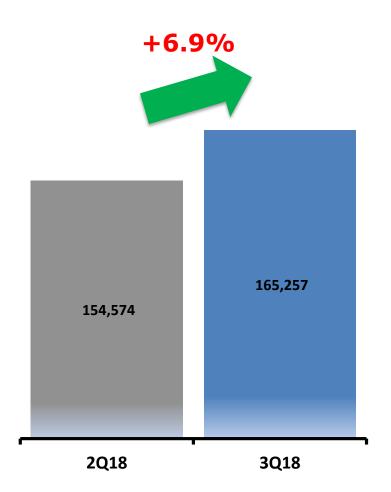
National & Non-national Market Share



Non-national brands regaining market share



2Q18 TIV



	Q-o-Q %
Perodua	-16.94%
Proton	55.14%
	Q-o-Q %
Toyota	10.06%
Nissan	33.12%
Honda	5.11%
Mitsubishi	34.71%
Isuzu	47.90%
Mazda	33.56%
	Q-o-Q %
Ford	42.61%
VW	25.83%
BMW	29.11%
Mercedes	-2.48%

TIV increased due to zero GST effect



FY18 business update

- 3Q18 TIV 165.3K; +6.9% QoQ mainly due to tax holiday effects.
- APM underlying OEM businesses buck the trend due to earlier counter measures.
- Counter measures include:
 - Expansion of new business new products / segment
 - Intensify the development of parts for replacement markets
 - Consolidate certain operations to reduce overhead costs
 - Expansion into new products via JV or acquisition of business
 - Study of other sources of supply to reduce material costs



M&A Opportunities

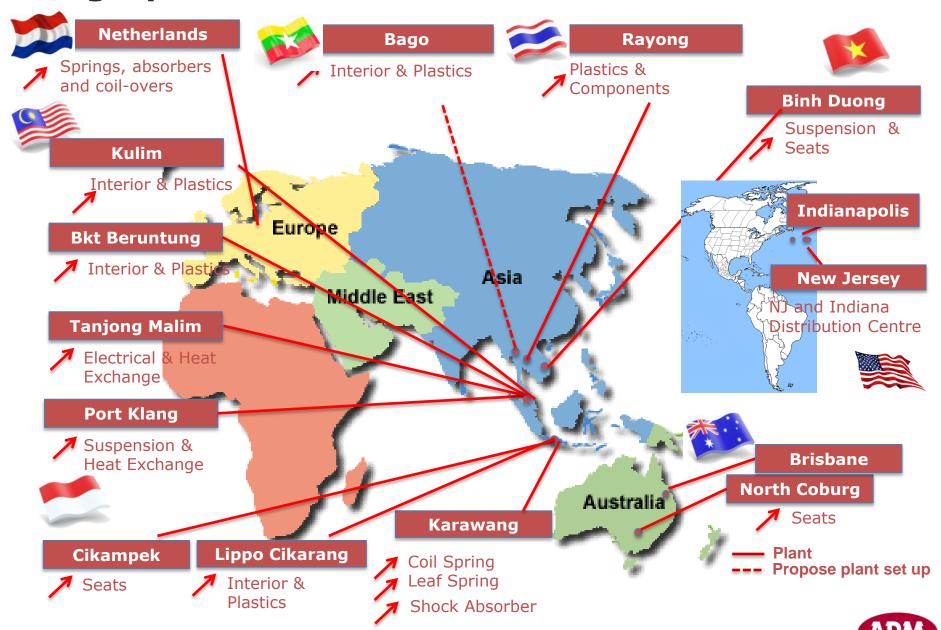
Strategic Purpose	Our Vision Our Strategy
Environment	Global Market Asia Pacific Market Malaysia Market Review Review Review
Market Assessment	Economy & Tier 1 Environment Competition Local Supplier Learned
Target Opportunities	Targeted Research
Growth Opportunities	M&A Opportunities Tier 1 Supplier Tier 2 Supplier
Risk Management	Due Diligence IP Production Legal & HR Detailed Partnerships Planning
Implementation Plan	Local Quotation & Supplier/Tool Resources Proposals Resource



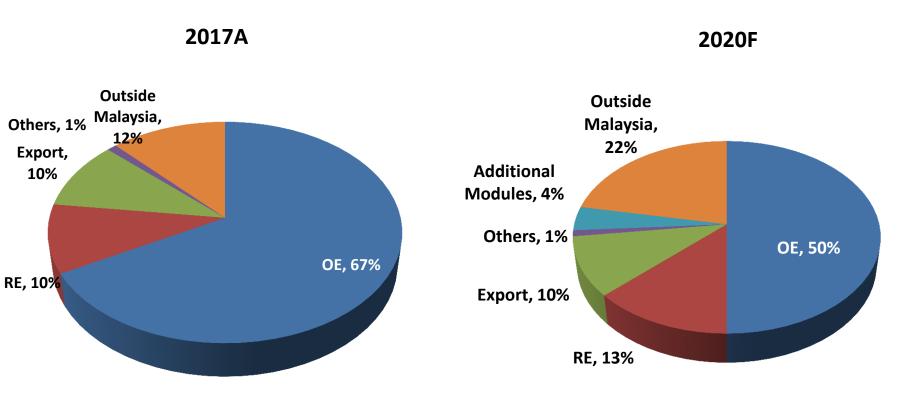
Moving Forward



Geographical Diversification



Sales Guidance through Balance & Diversity

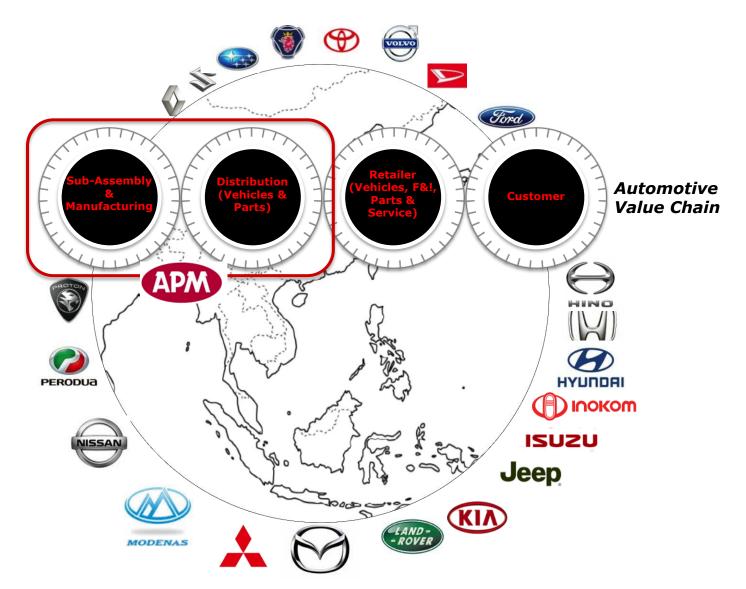


Turnover: RM 1.2b Turnover: RM 2.0b

RM2b sales target (RM1b existing OE & RM1b exports, overseas & others)



Integral Player within Local Automotive Eco-systems





Consumer

Auto Cycle Investing

Global OEM

- Brand owner
- Patent rights
- Product development
- Technology provider

Cost Plus

High risk high return – product acceptance vs. model development cost

Localization Partner

- Manufacturing & assembly capability
- Parts supplier & integrator
- Ensure quality compliance
- Made to order.
 Guaranteed Offtaker

Cost Plus

High barriers to entry for CBU. Minimum local content. Optimal risk-adjusted returns.

Distributor

- Managing Principal Relationship
- □ Sourcing & Localization
- Quality assurance
- Managing sellthrough process
- SSI
- Sales mgmt
 - After-sales mgmt
- ☐ Inventory mgmt

Cyclical returns.
Working capital risk.
Margin volatility –
boom-bust cycles (FX,
Rates, GDP, π).



Thank You

