

FY2017 Third-quarter financial results

Cautionary Statement with Respect to Forward-Looking Statements

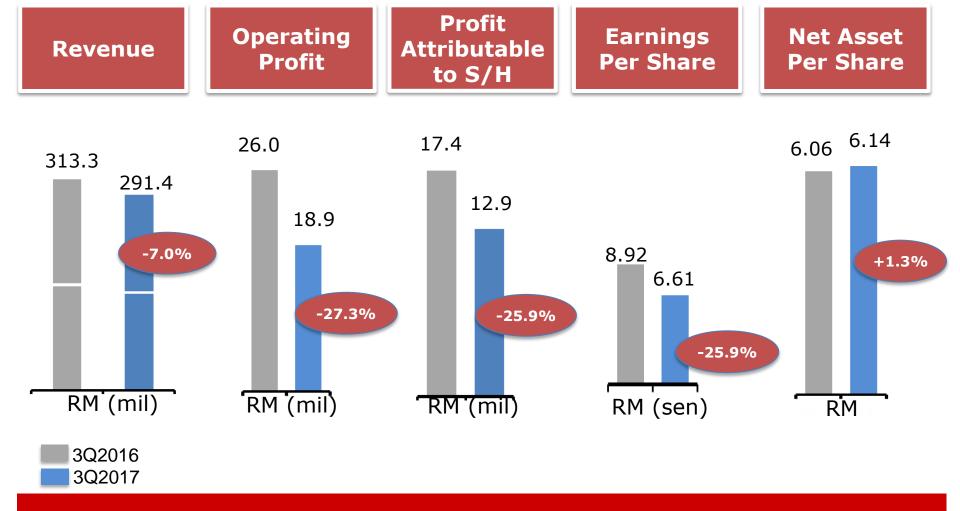
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These factors include (i) changes in economic conditions, currency exchange rates, the laws, regulations, government policies, or political instability in the market place, (ii) circumstances relating to our ability to introduce, in a timely manner, and achieve market acceptance of new products, and (iii) shortage of fuel or interruptions in transportation systems, labor strikes, work stoppages, or other interruptions to or difficulties in the employment of labor in the major markets where we purchase materials, components, and supplies for the production of our products or where our products are produced, distributed, or sold.



Key performance indicators



Lower revenue (YoY) due to decrease in OEM sales demand



3Q17 Operation & Financial Review

Business Update



3Q17 financial review

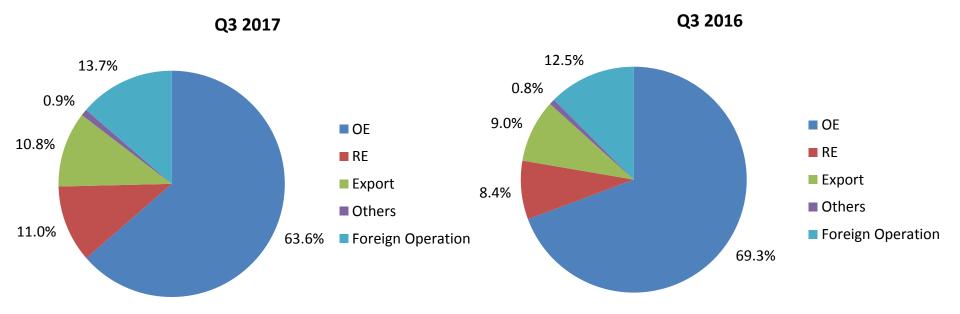
RM'000	3Q17	2Q17	3Q16	3Q17 vs 2Q17	3Q17 vs 3Q16
Net revenues	291,370	275,536	313,289	5.7%	-7.0%
Profit before tax	20,329	10,687	26,695	90.2%	-23.8%
Net Income	14,756	3,912	21,320	277.2%	-30.8%
Profits Attributable to Shareholders	12,934	2,511	17,457	415.1%	-25.9%
EPS (Sen)	6.61	1.28	8.92	416.4%	-25.9%
Net assets per share	6.14	6.14	6.14	0.0%	0.0%
Return on equity (annualised)	4.31%	0.84%	5.89%		
Net Dividend per share (sen)	-	4.50	-		
Dividend yield	-	1.13%	-		
Net Profit Margin	5.06%	1.42%	6.81%		

Lower revenue (YoY) due to decrease in OEM sales demand



Segmental sales

	Q3 2017	%	Q3 2016	%
OE	185,318	63.6%	217,331	69.3%
RE	32,116	11.0%	26,177	8.4%
Export	31,421	10.8%	28,186	9.0%
Others	2,717	0.9%	2,373	0.8%
Foreign Operation	39,798	13.7%	39,222	12.5%
TOTAL REVENUE	291,370	100%	313,289	100%



Decrease in revenue due to lower demand from OEM market



Segmental performance

REVENUE (RM'000)	Q3 2017	Q3 2016	Change
Suspension	15,819	19,932	-20.6%
Interior & Plastics	144,606	166,337	-13.1%
Electrical & Heat Exchange	32,110	34,359	-6.5%
Marketing	55,394	50,980	8.7%
Others	3,642	2,457	48.2%
Malaysia Operation	251,571	274,065	-8.2%
Operations outside Malaysia	39,799	39,224	1.5%
TOTAL REVENUE	291,370	313,289	-7.0%

Decreased in revenue due to lower demand from OEM market

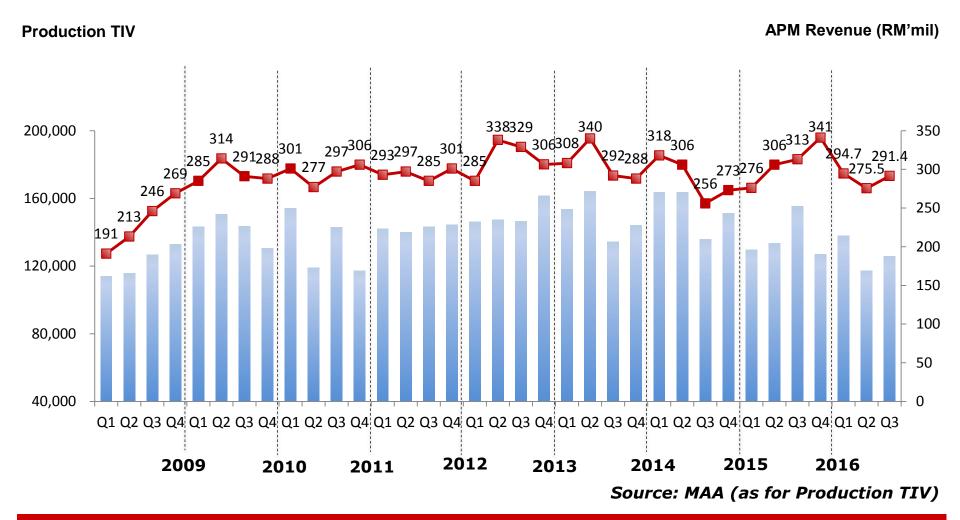


3Q17 Operation & Financial Review

Business Update



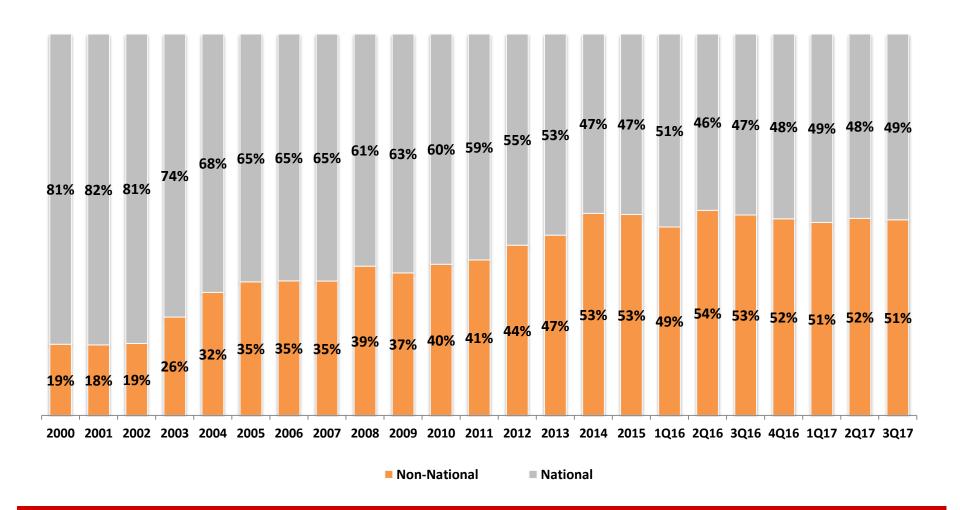
Production TIV



Revenues increase in line with increase in Production TIV.



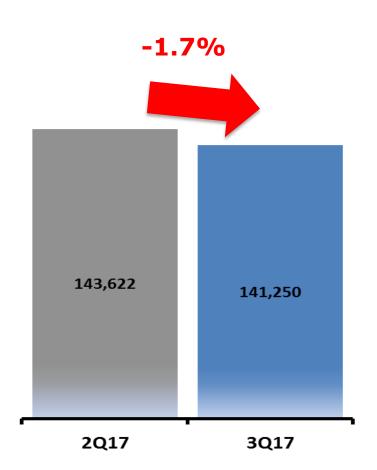
National & Non-national Market Share



National brands regaining market share



3Q17 TIV



	Q-o-Q %
Perodua	5.05%
Proton	-15.55%
	Q-o-Q %
Toyota	-9.43%
Nissan	-4.32%
Honda	3.85%
Mitsubishi	-5.47%
Isuzu	-3.49%
Mazda	-17.03%
	Q-o-Q %
Ford	0.75%
VW	16.26%
BMW	14.00%
Mercedes	-2.52%

TIV decreased mainly due to reduced in demand after Hari Raya sales.



FY17 business update

- ❖ 3Q17 TIV 141.3K; -1.7% QoQ. 9M17 TIV 425.7K; +1.7% YoY
- YoY increase mainly due to more new launchings compare to prior year, QoQ decreased mainly due to seasonal factor after some aggressive festive promotions last quarter.
- Counter measures include:
 - Expansion of new business new products / segment
 - Intensify the development of parts for replacement markets
 - Consolidate certain operations to reduce overhead costs
 - Expansion into new products via JV or acquisition of business
 - Study of other sources of supply to reduce material costs



M&A Opportunities

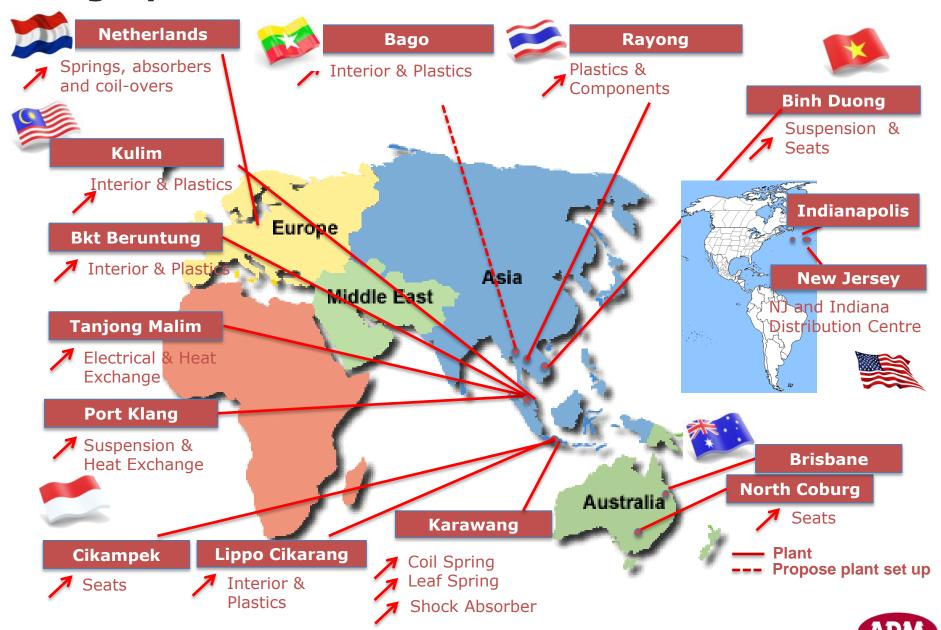
Strategic Purpose	Our Vision Our Strategy
Environment	Global Market Asia Pacific Market Malaysia Market Review Review Review
Market Assessment	Economy & Tier 1 Environment Competition Local Supplier Learned
Target Opportunities	Targeted Research
Growth Opportunities	M&A Opportunities Tier 1 Supplier Tier 2 Supplier
Risk Management	Due Diligence IP Production Legal & HR Detailed Partnerships Planning
Implementation Plan	Local Quotation & Supplier/Tool Resources Proposals Resource



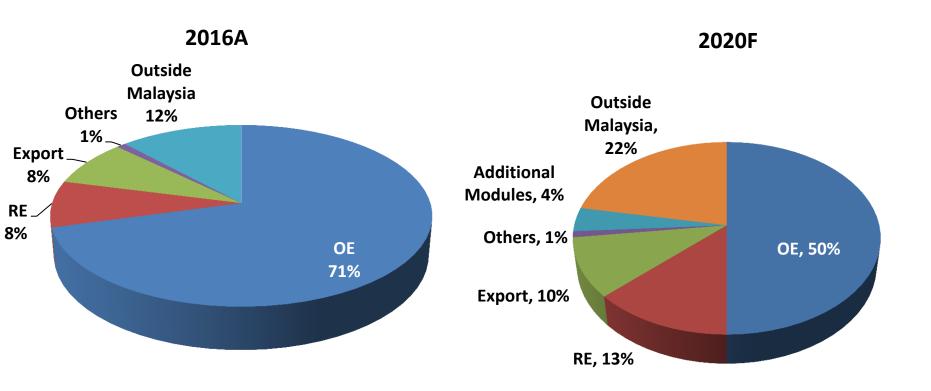
Moving Forward



Geographical Diversification



Sales Guidance through Balance & Diversity

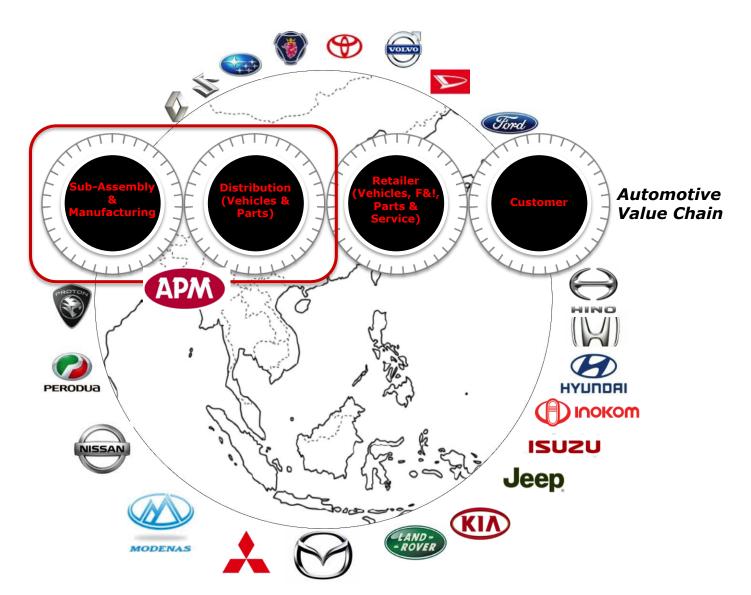


Turnover: RM 1.2b Turnover: RM 2.0b

RM2b sales target (RM1b existing OE & RM1b exports, overseas & others)



Integral Player within Local Automotive Eco-systems





Consumer

Auto Cycle Investing

Global OEM

- Brand owner
- Patent rights
- Product development
- Technology provider

Cost Plus

High risk high return – product acceptance vs. model development cost

Localization Partner

- Manufacturing & assembly capability
- Parts supplier & integrator
- Ensure quality compliance
- Made to order.
 Guaranteed Offtaker

Cost Plus

High barriers to entry for CBU. Minimum local content. Optimal risk-adjusted returns.

Distributor

- Managing Principal Relationship
- □ Sourcing & Localization
- Quality assurance
- Managing sellthrough process
- SSI
- Sales mgmt
- After-sales mgmt
- Inventory mgmt

Cyclical returns.
Working capital risk.
Margin volatility –
boom-bust cycles (FX,
Rates, GDP, π).



Thank You

