

FY2019 Second-quarter financial results

Cautionary Statement with Respect to Forward-Looking Statements

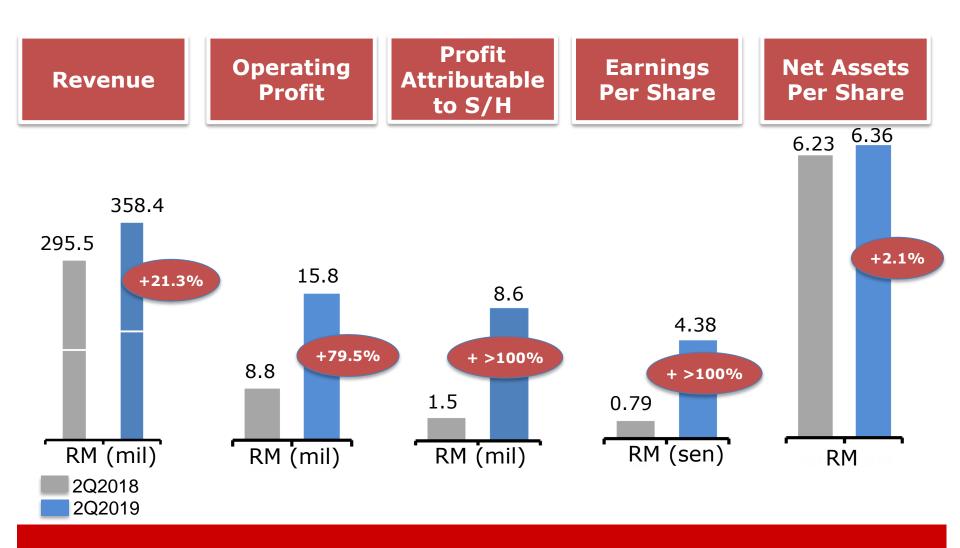
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Key performance indicators



Higher revenue (YoY) due to increase in OEM sales



2Q19 Operation & Financial Review

Business Update



2Q19 financial review

RM'000	2Q19	1Q19	2Q18
Revenue	358,369	367,609	295,481
Profit before tax	17,669	20,409	10,555
Net Income	13,641	15,316	6,033
Profit Attributable to Shareholders	8,560	9,779	1,548
EPS (Sen)	4.38	5.00	0.79
Net assets per share	6.36	6.35	6.23
Return on equity (annualised)	2.75%	3.15%	0.51%
Dividend per share (sen)	5.00	-	5.00
Dividend yield	1.82%	-	1.41%
Net Profit Margin	3.81%	4.17%	2.04%

QoQ	YoY
2Q19 vs 1Q19	2Q19 vs 2Q18
-2.5%	21.3%
-13.4%	67.4%
-10.9%	126.1%
-12.5%	453.0%
-12.4%	454.4%
0.2%	2.1%

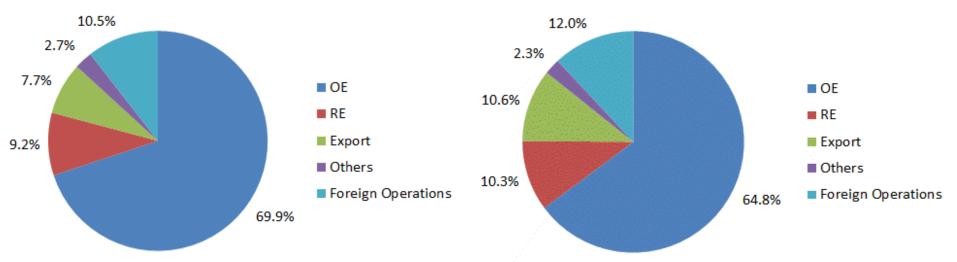
Lower profit mainly due to lower demand from certain OEM customers from the Interior & Plastic division in Q2 2019.



Segmental sales

	Q2 2019	%	Q2 2018	%
OE	250,590	69.9%	191,549	64.8%
RE	33,005	9.2%	30,402	10.3%
Export	27,424	7.7%	31,404	10.6%
Others	9,553	2.7%	6,771	2.3%
Foreign Operations	37,797	10.5%	35,355	12.0%
TOTAL REVENUE	358,369	100%	295,481	100%





Increased in revenue due to increased demand from OEMs



Segmental performance

REVENUE (RM'000)	Q2 2019	Q2 2018	Change
Suspension	15,418	15,837	-2.6%
Interior & Plastics	220,050	157,099	40.1%
Electrical & Heat Exchange	21,710	23,660	-8.2%
Marketing	52,797	55,323	-4.6%
Others	10,597	8,207	29.1%
Malaysia Operations	320,572	260,126	23.2%
Operations outside Malaysia	37,797	35,355	6.9%
TOTAL REVENUE	358,369	295,481	21.3%

Increased in revenue due to higher demand from OEMs

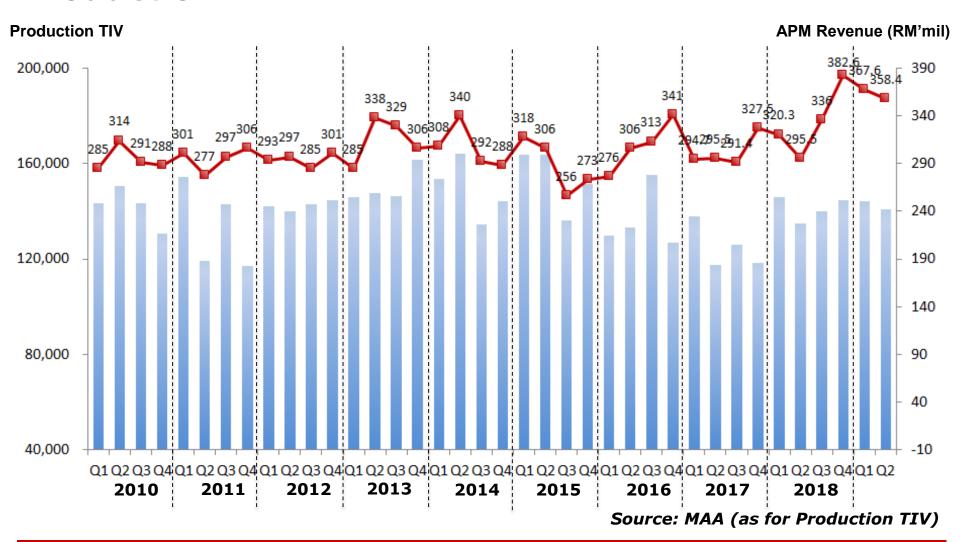


2Q19 Operation & Financial Review

Business Update



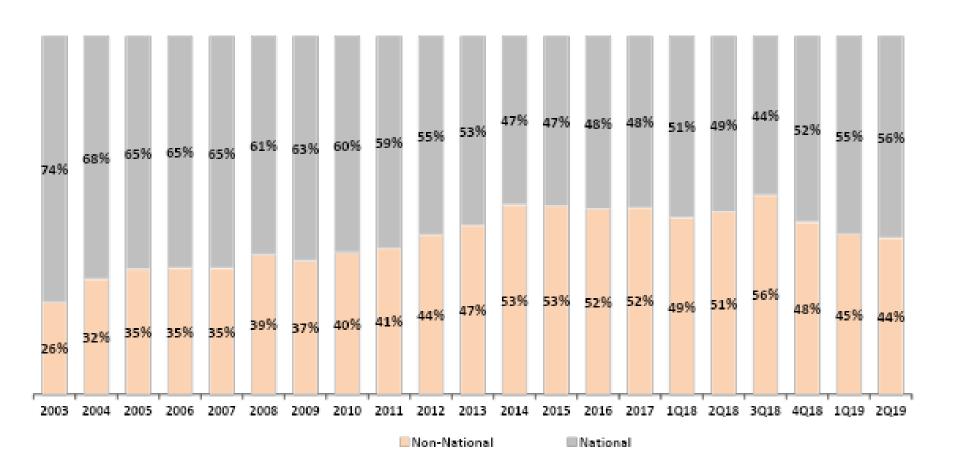
Production TIV



Revenues are holding above RM300million per quarter



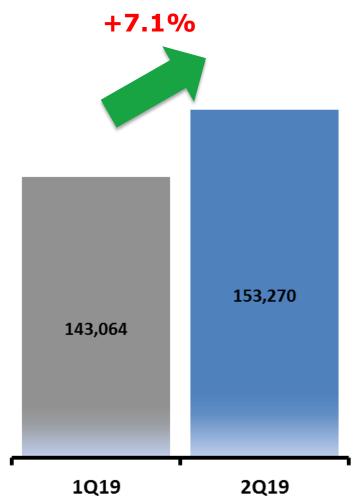
National & Non-national Market Share



National brands regaining market share



2Q19 TIV



	Q-o-Q %
Perodua	0.8%
Proton	38.1%
	Q-o-Q %
Toyota	27.7%
Nissan	1.0%
Honda	-0.5%
Mitsubishi	-13.6%
Isuzu	17.3%
Mazda	-4.0%
	Q-o-Q %
Ford	-19.8%
VW	-10.0%
BMW	-3.7%
Mercedes	-12.8%

TIV increased mainly due to Hari Raya sales and promotions.



FY19 business update

- 2Q19 TIV 153.3K; +7.1% QoQ mainly due to raya season.
- APM underlying OEM businesses buck the trend due to earlier counter measures.
- Counter measures include:
 - Expansion of new business new products / segment
 - Intensify the development of parts for replacement markets
 - Consolidate certain operations to reduce overhead costs
 - Expansion into new products via JV or acquisition of business
 - Study of other sources of supply to reduce material costs



M&A Opportunities

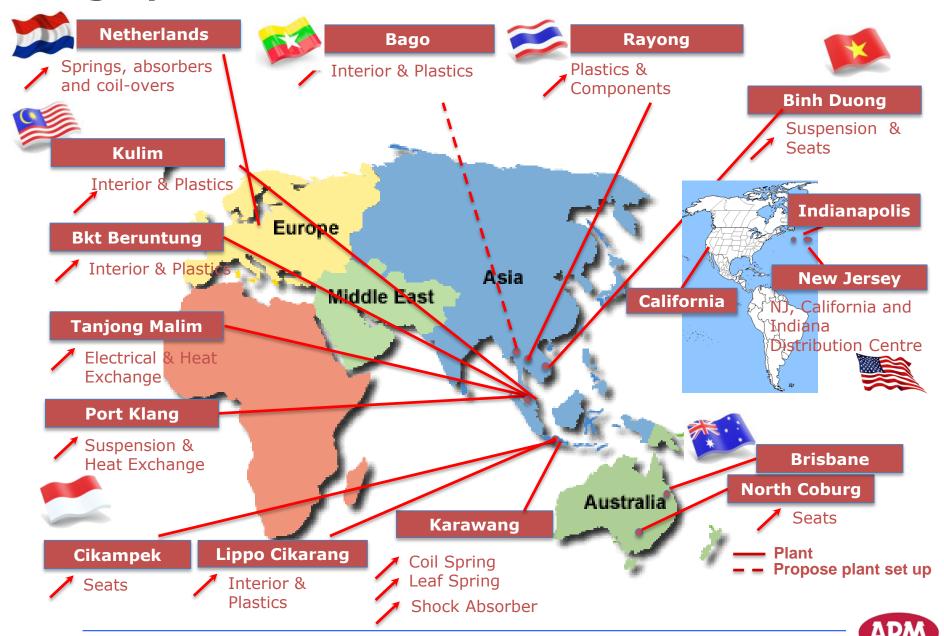
Strategic Purpose	Our Vision		Our Strategy
Environment	Global Market Review	Asia Pacific Market Review	Malaysia Market Review
Market Assessment		Tier 1 Local	
Target Opportunities	Ta	rgeted Researd	ch
Growth Opportunities	M&A Opportunities	Tier 1 Supplier	Tier 2 Supplier
Risk Management	Due Diligence Pro	IP Legal & Degal & Partners	_
Implementation Plan	.IV	Local Quotationsources Proposa	



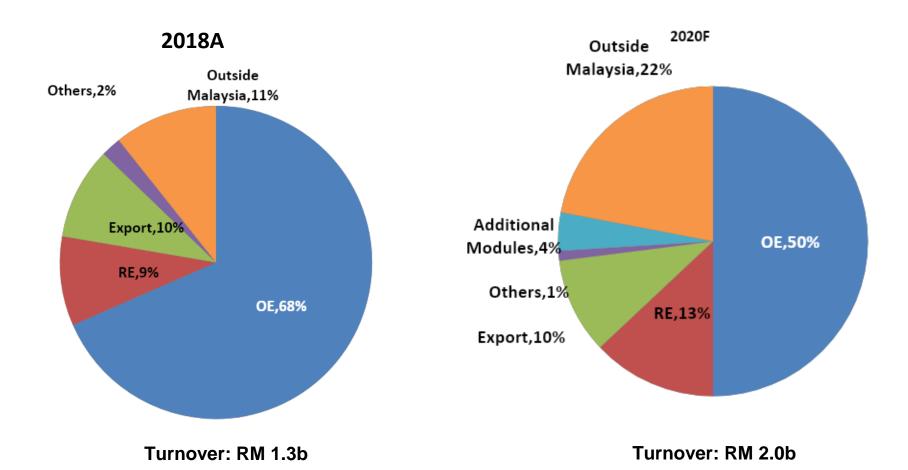
Moving Forward



Geographical Diversification



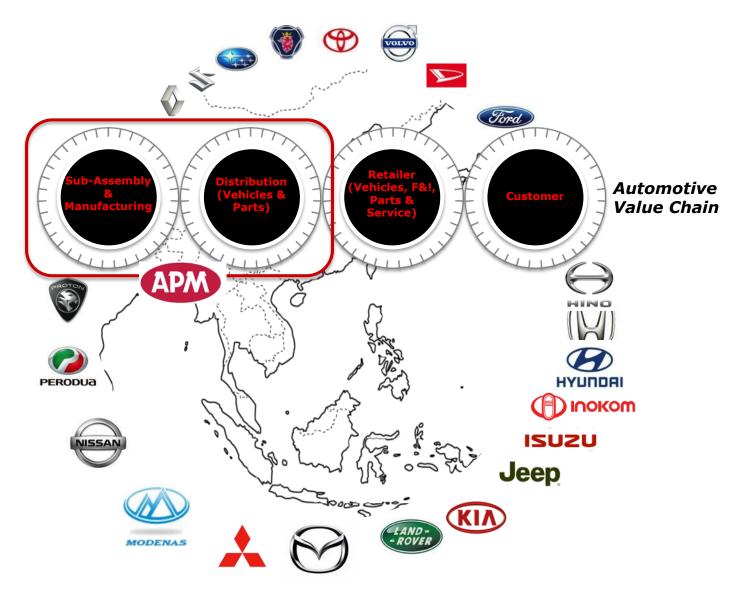
Sales Guidance through Balance & Diversity



RM2b sales target (RM1b existing OE & RM1b exports, overseas & others)



Integral Player within Local Automotive Eco-systems





Consumer

Auto Cycle Investing

Global OEM

- Brand owner
- Patent rights
- Product development
- Technology provider

Cost Plus

High risk high return – product acceptance vs. model development cost

Localization Partner

- Manufacturing & assembly capability
- Parts supplier & integrator
- Ensure quality compliance
- Made to order.
 Guaranteed Offtaker

Cost Plus

High barriers to entry for CBU. Minimum local content. Optimal risk-adjusted returns.

Distributor

- Managing Principal Relationship
- □ Sourcing & Localization
- Quality assurance
- Managing sellthrough process
- SSI
- □ Sales mgmt
- After-sales mgmt
- Inventory mgmt

Cyclical returns.
Working capital risk.
Margin volatility –
boom-bust cycles (FX,
Rates, GDP, π).



Thank You

