

## FY2017 Second-quarter financial results

#### **Cautionary Statement with Respect to Forward-Looking Statements**

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These factors include (i) changes in economic conditions, currency exchange rates, the laws, regulations, government policies, or political instability in the market place, (ii) circumstances relating to our ability to introduce, in a timely manner, and achieve market acceptance of new products, and (iii) shortage of fuel or interruptions in transportation systems, labor strikes, work stoppages, or other interruptions to or difficulties in the employment of labor in the major markets where we purchase materials, components, and supplies for the production of our products or where our products are produced, distributed, or sold.



#### **Key performance indicators**

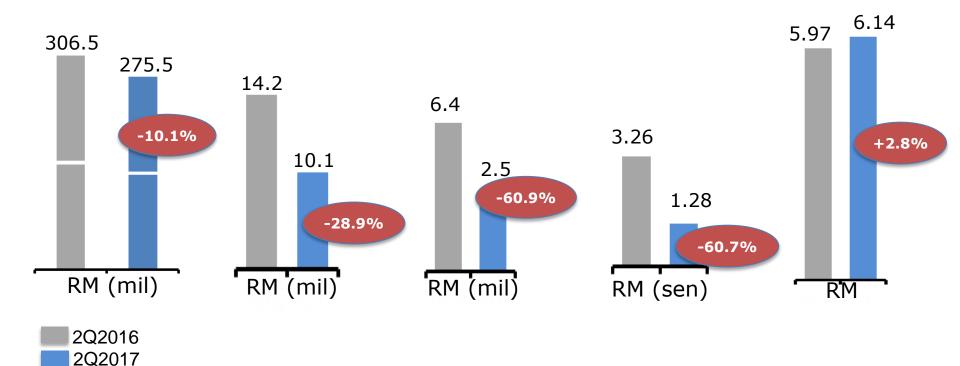
Revenue

Operating Profit

Profit
Attributable
to S/H

**Earnings Per Share** 

**Net Asset Per Share** 



Lower revenue (YoY) due to decrease in OEM sales demand



#### **2Q17 Operation & Financial Review**

#### **Business Update**



#### **2Q17** financial review

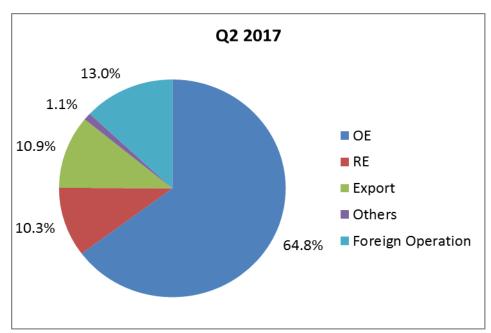
RM'000	2Q17	1Q17	2Q16	2Q17 vs 1Q17	2Q17 vs 2Q16
Net revenues	275,536	294,075	306,493	-6.3%	-10.1%
Profit before tax	10,687	18,491	16,488	-42.2%	-35.2%
Net Income	3,912	13,149	8,570	-70.2%	-54.4%
Profits Attributable to Shareholders	2,511	10,552	6,376	-76.2%	-60.6%
EPS (Sen)	1.28	5.40	3.26	-76.3%	-60.7%
Net assets per share	6.14	6.20	5.97	-1.0%	2.8%
Return on equity (annualised)	0.84%	3.48%	2.18%		
Net Dividend per share (sen)	4.50	-	5.00		
Dividend yield	1.13%	-	1.36%		
Net Profit Margin	1.42%	4.47%	2.80%		

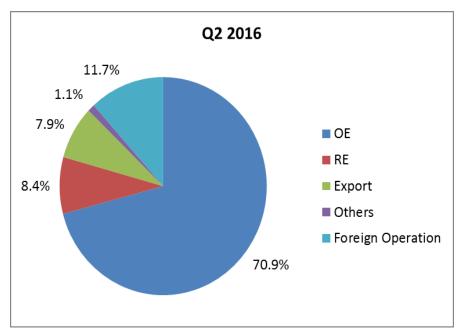
Lower revenue (YoY) due to decrease in OEM sales demand



#### **Segmental sales**

	Q2 2017	%	Q2 2016	%
OE	178,453	64.8%	217,264	70.9%
RE	28,418	10.3%	25,832	8.4%
Export	29,906	10.9%	24,313	7.9%
Others	2,949	1.1%	3,287	1.1%
Foreign Operation	35,810	13.0%	35,797	11.7%
TOTAL REVENUE	275,536	100%	306,493	100%





Decrease in revenue due to decrease in local OEM demand



#### **Segmental performance**

REVENUE (RM'000)	Q2 2017	Q2 2016	Change
Suspension	15,678	24,682	-36.5%
Interior & Plastics	136,028	157,150	-13.4%
Electrical & Heat Exchange	29,159	38,397	-24.1%
Marketing	54,942	47,180	16.5%
Others	3,919	3,289	19.2%
Malaysia Operation	239,726	270,698	-11.4%
<b>Operations outside Malaysia</b>	35,810	35,795	0.0%
TOTAL REVENUE	275,536	306,493	-10.1%

Decreased in revenue due to lower demand from OEM market

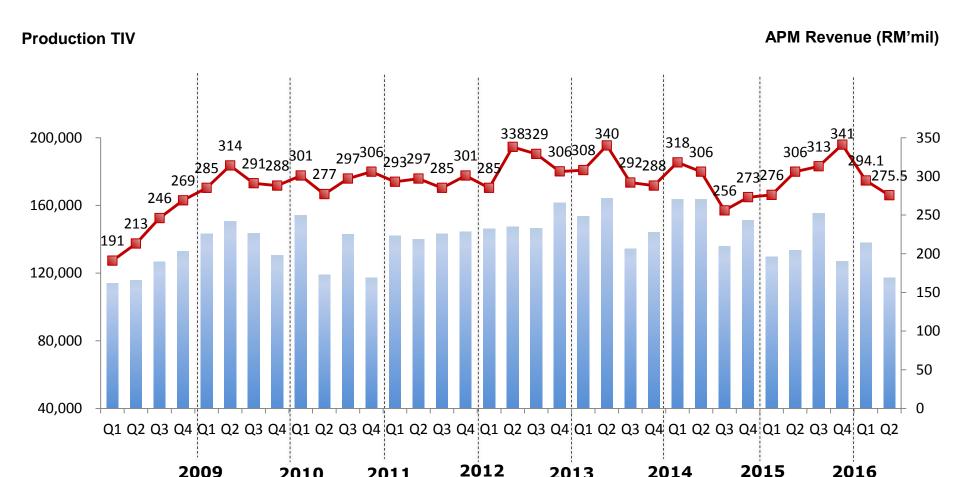


#### **2Q17 Operation & Financial Review**

#### **Business Update**



#### **Production TIV**

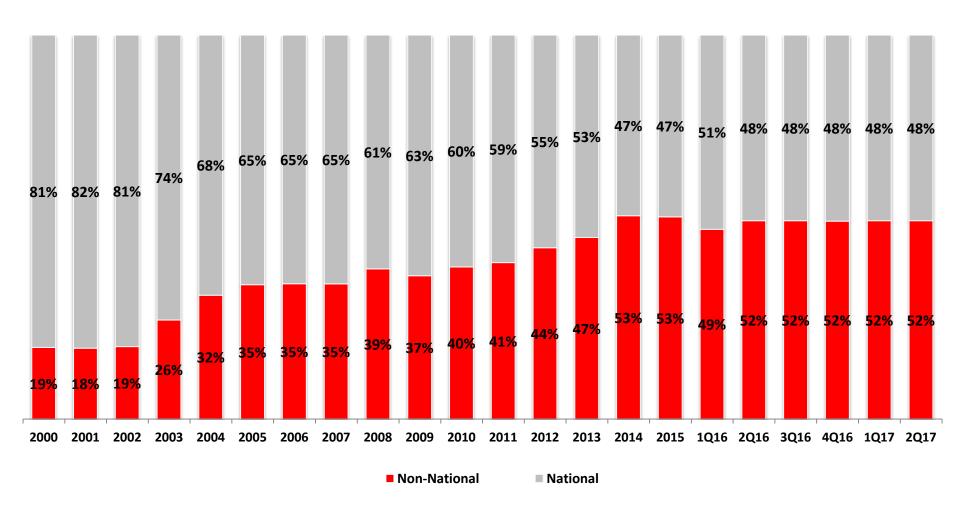


Source: MAA (as for Production TIV)

Revenues decrease mainly due to decrease in local OEM demand and lower production.



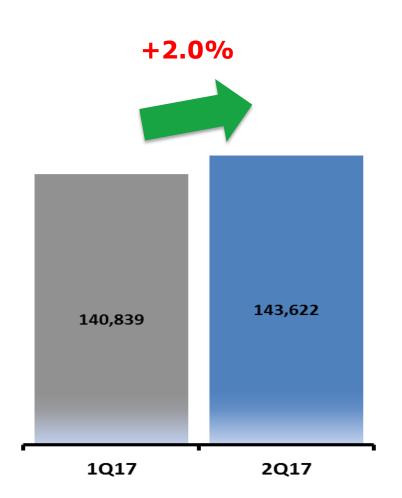
#### **National & Non-national Market Share**



#### Non-national brands regaining market share



#### **2Q17 TIV**



	Q-o-Q %
Perodua	-1.70%
Proton	3.31%
	Q-o-Q %
Toyota	4.34%
Nissan	26.03%
Honda	-7.47%
Mitsubishi	-32.05%
Isuzu	6.64%
Mazda	29.15%
	Q-o-Q %
Ford	6.07%
VW	48.58%
BMW	5.37%
Mercedes	-1.67%

TIV increased mainly due to Hari Raya sales and promotions.



#### FY17 business update

- 2Q17 TIV 143.6K; +2.0% QoQ. 6M17 TIV 284.5K; +3.3% YoY
- YoY increase mainly due to more new launchings compare to prior year, QoQ increased mainly due to aggressive promotion during raya season.
- Counter measures include:
  - Expansion of new business new products / segment
  - Intensify the development of parts for replacement markets
  - Consolidate certain operations to reduce overhead costs
  - Expansion into new products via JV or acquisition of business
  - Study of other sources of supply to reduce material costs



#### **M&A Opportunities**

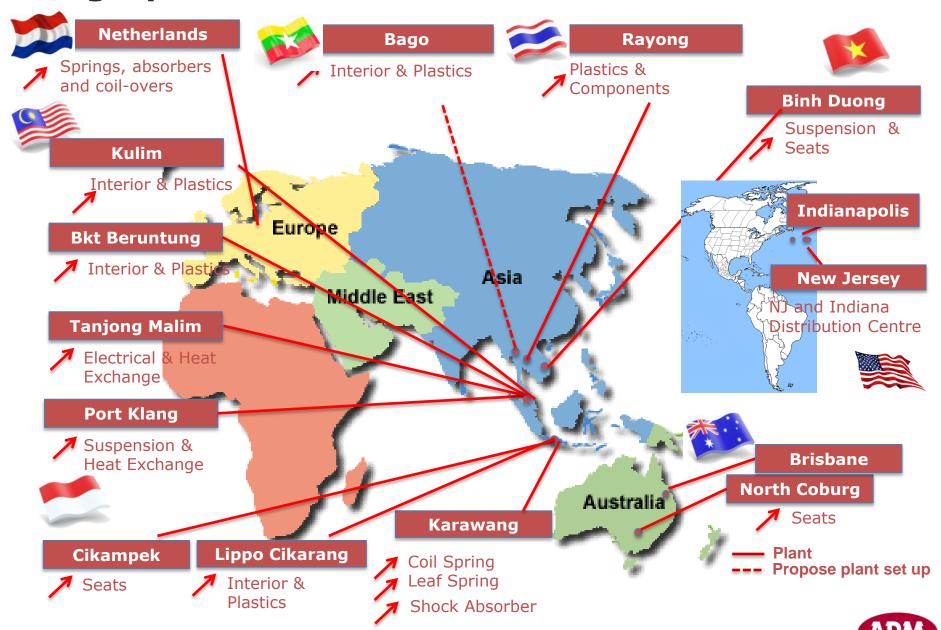
Strategic Purpose	Our Vision Our Strategy
Environment	Global Market Asia Pacific Market Malaysia Market Review Review Review
Market Assessment	Economy & Tier 1 Environment Competition Local Supplier Learned
Target Opportunities	Targeted Research
Growth Opportunities	M&A Opportunities Tier 1 Supplier Tier 2 Supplier
Risk Management	Due Diligence IP Production Legal & HR Detailed Partnerships Planning
Implementation Plan	Local Quotation & Supplier/Tool Resources Proposals Resource



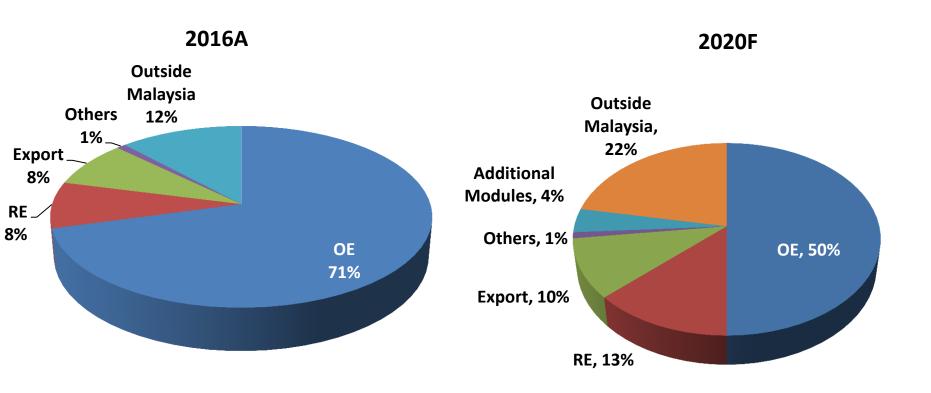
#### **Moving Forward**



#### **Geographical Diversification**



#### **Sales Guidance through Balance & Diversity**

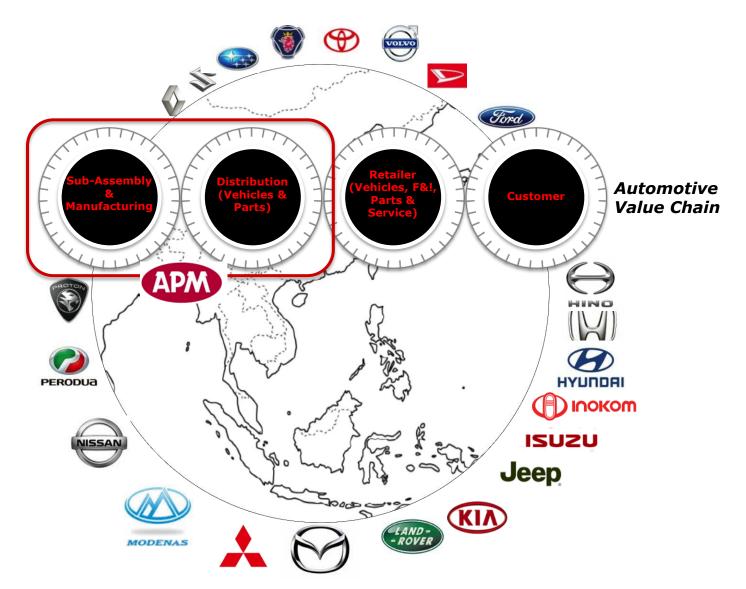


Turnover: RM 1.2b Turnover: RM 2.0b

RM2b sales target (RM1b existing OE & RM1b exports, overseas & others)



#### **Integral Player within Local Automotive Eco-systems**





# Consumer

#### **Auto Cycle Investing**

#### Global OEM

- Brand owner
- Patent rights
- Product development
- Technology provider

**Cost Plus** 

High risk high return – product acceptance vs. model development cost

#### Localization Partner

- Manufacturing & assembly capability
- Parts supplier & integrator
- Ensure quality compliance
- Made to order.
   Guaranteed Offtaker

Cost Plus

High barriers to entry for CBU. Minimum local content. Optimal risk-adjusted returns.

#### Distributor

- Managing Principal Relationship
- □ Sourcing & Localization
- Quality assurance
- Managing sellthrough process
- SSI
- Sales mgmt
  - After-sales mgmt
- ☐ Inventory mgmt

Cyclical returns.
Working capital risk.
Margin volatility –
boom-bust cycles (FX,
Rates, GDP, π).



### Thank You

