

FY2015 second-quarter financial results

Cautionary Statement with Respect to Forward-Looking Statements

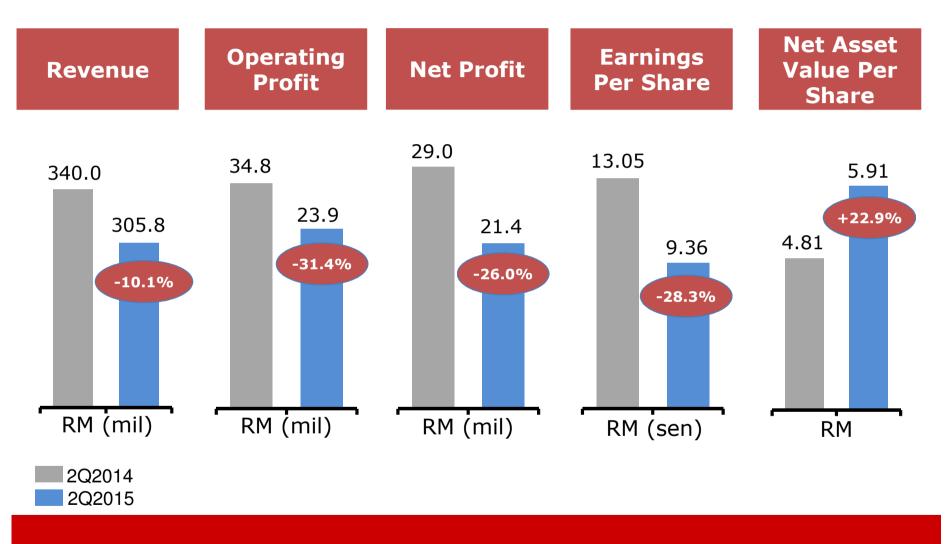
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These factors include (i) changes in economic conditions, currency exchange rates, the laws, regulations, government policies, or political instability in the market place, (ii) circumstances relating to our ability to introduce, in a timely manner, and achieve market acceptance of new products, and (iii) shortage of fuel or interruptions in transportation systems, labor strikes, work stoppages, or other interruptions to or difficulties in the employment of labor in the major markets where we purchase materials, components, and supplies for the production of our products or where our products are produced, distributed, or sold.



Key performance indicators



Reduced demand for OEM parts



2Q15 Operation & Financial Review

Business Update



2Q15 financial review

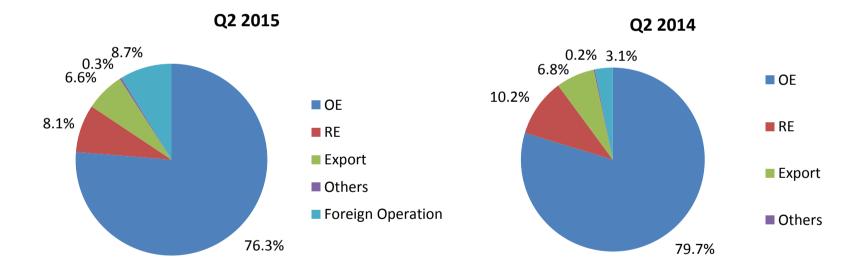
RM'000	2Q15	1Q15	2Q14	QoQ	YoY
Net revenues	305,763	318,255	340,001	-3.9%	-10.1%
Profit before tax	27,057	33,328	37,687	-18.8%	-28.2%
Net Income	21,449	21,165	28,972	1.3%	-26.0%
Profits Attr. to SH	18,300	17,827	25,546	2.7%	-28.4%
EPS (Sen)	9.36	9.11	13.05	2.7%	-28.3%
Net assets per share	5.91	5.95	4.81	-0.7%	22.9%
Return on equity (annualised)	6.3%	6.1%	10.8%		
Net Dividend per share (sen)	7.50	-	7.50		
Net Profit Margin	7.0%	6.7%	8.5%		

Lower profit (YoY) as a result of aggressive pricing and benchmarking to global peers



Segmental sales

RM'000	Q2 2015	%	Q2 2014	%
OE	233,224	76.3%	270,897	79.7%
RE	24,690	8.1%	34,720	10.2%
Export	20,171	6.6%	23,107	6.8%
Others	996	0.3%	607	0.2%
Foreign Operations	26,682	8.7%	10,670	3.1%
TOTAL REVENUE	305,763	100%	340,001	100%



Decreased revenue from local operations was mitigated by higher overseas sales



Segmental performance

Revenue (RM'000)	2Q15	2Q14	Change (%)
Suspension	30,008	36,271	-17.3%
Interior & Plastics	166,589	189,725	-12.2%
Electrical & Heat Exchange	38,944	50,952	-23.6%
Marketing	47,252	51,775	-8.7%
Others	997	608	64.0%
Malaysia Operation	283,790	329,331	-13.8%
Operations outside Malaysia	21,973	10,670	105.9%
TOTAL REVENUE	305,763	340,001	-10.1%

Reduced dependence on Malaysia as Australia, Vietnam and USA continued to register strong growth

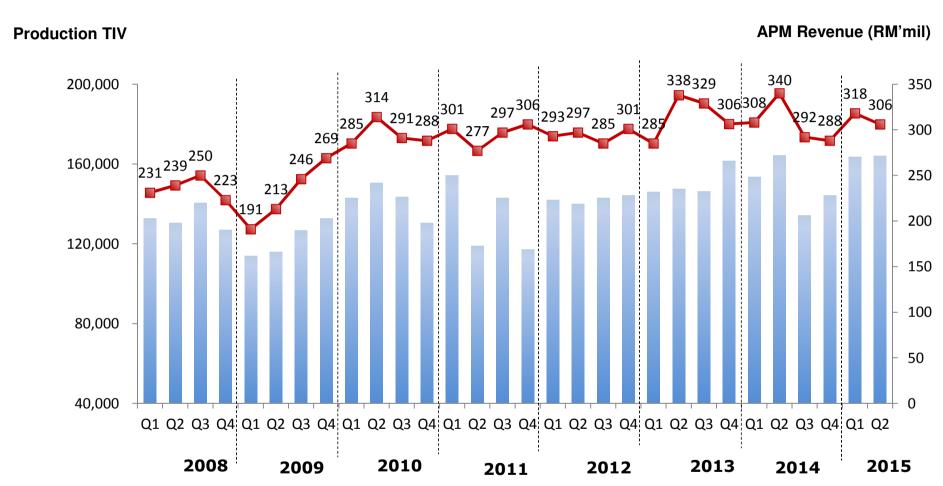


2Q15 Operation & Financial Review

Business Update



Stagnant Production TIV

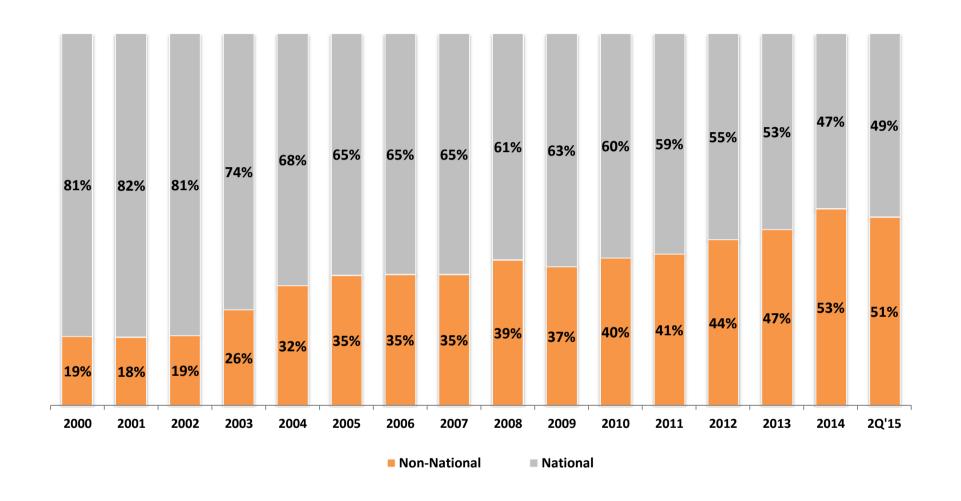


Source: MAA (as for Production TIV)

Lower revenue due to dependency on OEM parts



National & Non-national Market Share

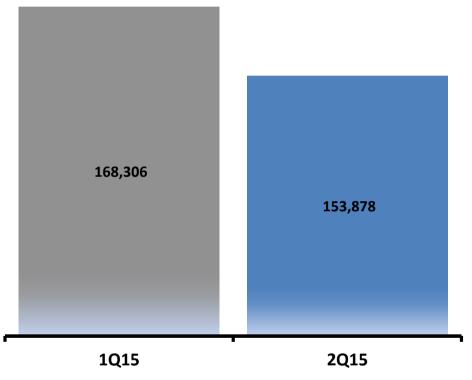


National brands regain market share



2Q15 TIV





	Q-o-Q %
Perodua	-10.2%
Proton	-18.6%

	Q-o-Q %
Toyota	+38.9%
Nissan	-23.9%
Honda	-3.1%
Mitsubishi	-44.8%
Isuzu	-1.9%
Mazda	-4.8%

	Q-o-Q %
Ford	-56.3%
VW	+12.1%
BMW	+26.3%
Peugeot	-30.7%

TIV decreased post GST implementation



FY15 business update

- ❖ 2Q15 TIV 153.8K; -8.6% QoQ. 2H15 TIV 322.2K; -3.3%
- Post GST effects were immediately felt in 2Q2015, leading to the lower TIV and correspondingly our revenue. Counter measures include:
 - Expansion of new business new products / segment
 - Intensify the development of parts for replacement markets
 - Consolidate certain operations to reduce overhead costs
 - Expansion into new products via JV or acquisition of business



M&A Opportunities

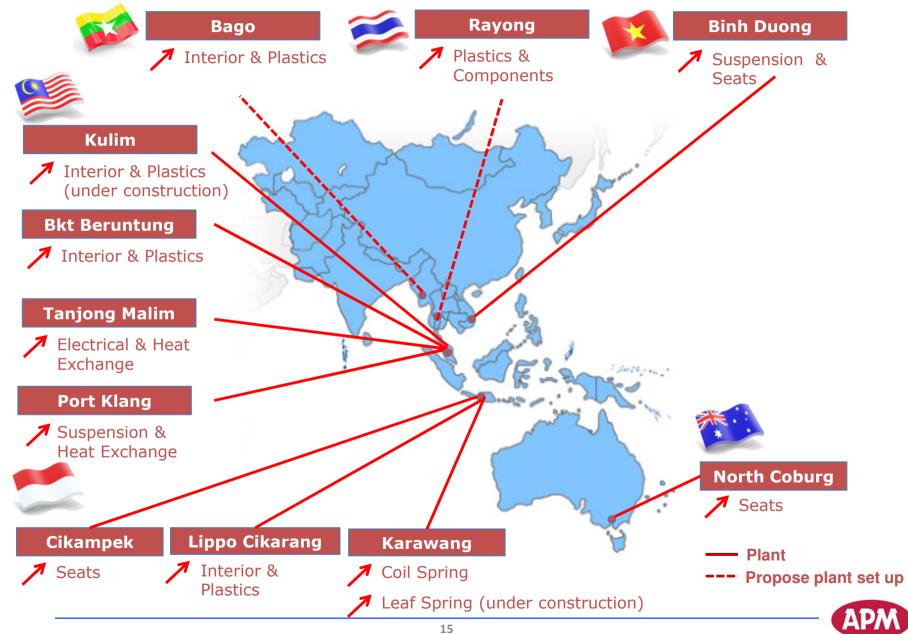




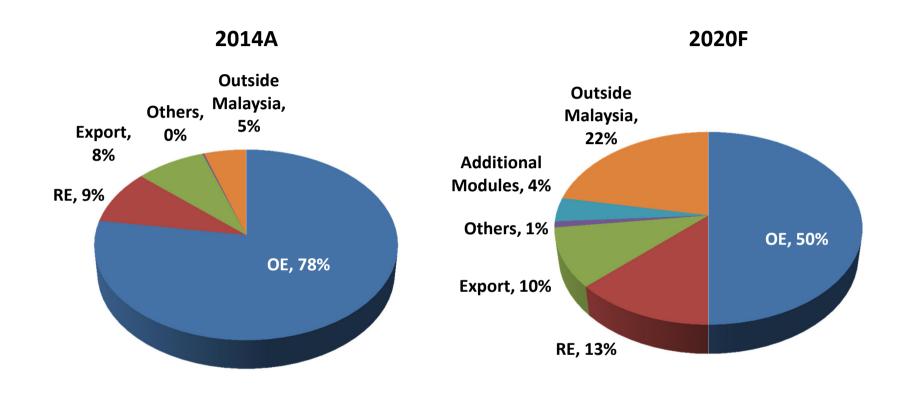
Moving Forward



Geographical Diversification



Sales Guidance through Balance & Diversity

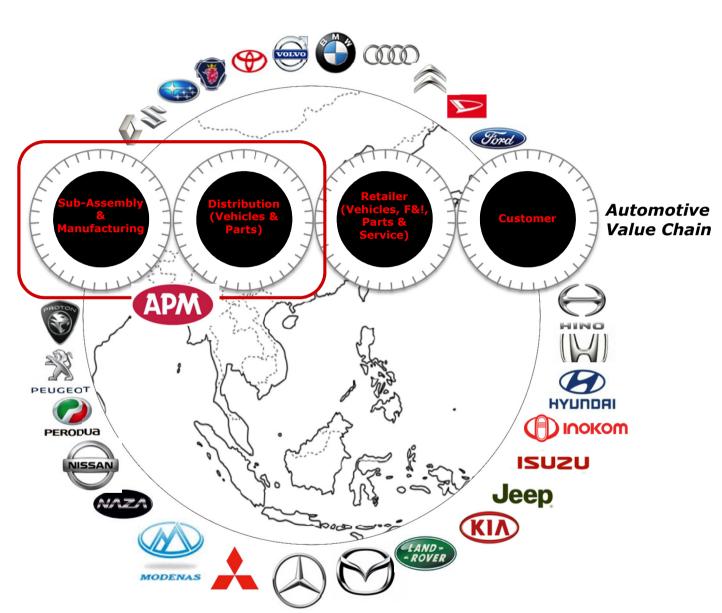


Turnover: RM 1.2b Turnover: RM 2.0b

RM2b sales target (RM1b existing OE & RM1b exports, overseas & others)



Integral Player within Local Automotive Eco-systems





Auto Cycle Investing

Global OEM

- Brand owner
- Patent rights
- Product development
- Technology provider

Cost Plus

High risk high return – product acceptance vs. model development cost

Localization Partner

- Manufacturing & assembly capability
- Parts supplier & integrator
- Ensure quality compliance
- Made to order.
 Guaranteed Offtaker

Cost Plus

High barriers to entry for CBU. Minimum local content. Optimal risk-adjusted returns.

Distributor

- Managing Principal Relationship
- Sourcing & Localization
- Quality assurance
- Managing sellthrough process
- SSI
- Sales mgmt
- After-sales mgmt
- Inventory mgmt

Cyclical returns.
Working capital risk.
Margin volatility –
boom-bust cycles (FX,
Rates, GDP, π).



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Thank You

