

# FY2020 First-quarter financial results

#### **Cautionary Statement with Respect to Forward-Looking Statements**

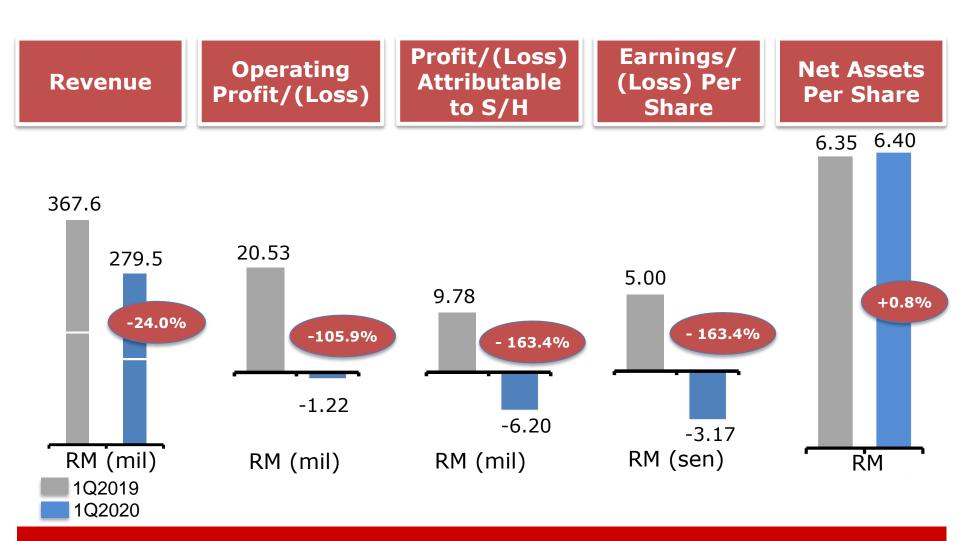
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# **Key performance indicators**



Lower revenue & profitability (YoY) mainly due to the COVID-19 pandemic which had affected the economic activities globally.



# **1Q20 Operation & Financial Review**

# **Business Update**



# 1Q20 financial review

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RM'000	1Q20	4Q19	1Q19	1Q20 vs 4Q19	1Q20 vs 1Q19
Revenue	279,548	386,302	367,609	-27.6%	-24.0%
Profit before Tax	304	16,862	20,409	-98.2%	-98.5%
Net (Loss)/Income	(2,307)	11,930	15,316	-119.3%	-115.1%
(Loss)/Profit Attributable to Shareholders	(6,200)	6,513	9,779	-195.2%	-163.4%
(Loss)/Earnings per Share (Sen)	(3.17)	3.33	5.00	-195.2%	-163.4%
Net Assets per Share	6.40	6.51	6.35	-1.7%	0.8%
Return on Equity (Annualised)	-1.97%	2.05%	3.15%		
Dividend per Share (Sen)	-	5.00	-		
Dividend Yield	-	2.31%	-		
Net Profit Margin	-0.83%	3.09%	4.17%		

Lower sales and profit resulting from disruptions to business affected by the lockdowns due to COVID-19 crisis and soft global economy.

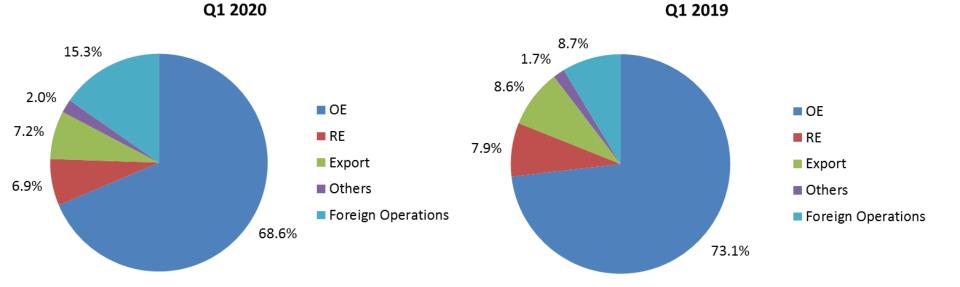


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YoY

## **Segmental sales**

REVENUE (RM'000)	Q1 2020	%	Q1 2019	%
OE	191,915	68.6%	268,697	73.1%
RE	19,309	6.9%	28,981	7.9%
Export	20,042	7.2%	31,536	8.6%
Others	5,548	2.0%	6,227	1.7%
Foreign Operations	42,734	15.3%	32,168	8.7%
TOTAL REVENUE	279,548	100%	367,609	100%



Decrease in revenue due to reduced orders from OEMs and export market as demand was affected by the COVID-19 pandemic.



# **Segmental performance**

REVENUE (RM'000)	Q1 2020	Q1 2019	Change
Suspension	14,176	17,827	-20.5%
Interior & Plastics	165,007	232,890	-29.1%
Electrical & Heat Exchange	14,806	23,571	-37.2%
Marketing	36,271	53,440	-32.1%
Others	6,554	7,713	-15.0%
Malaysia Operations	236,814	335,441	-29.4%
<b>Operations outside Malaysia</b>	42,734	32,168	32.8%
TOTAL REVENUE	279,548	367,609	-24.0%

Higher revenue in operations outside Malaysia was mainly contributed by the public transport seats business in Australia and air-conditioning business in Vietnam.

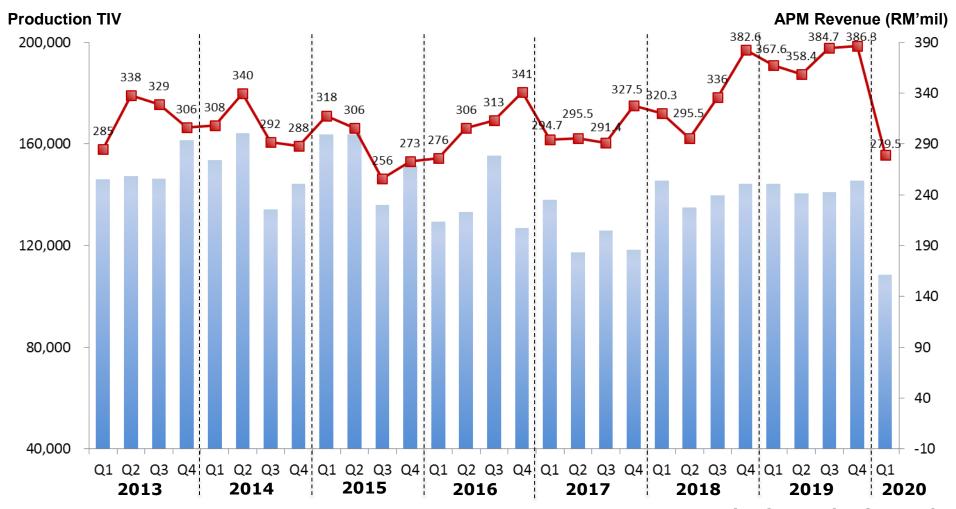


# 1Q20 Operation & Financial Review

# **Business Update**



#### **Production TIV**

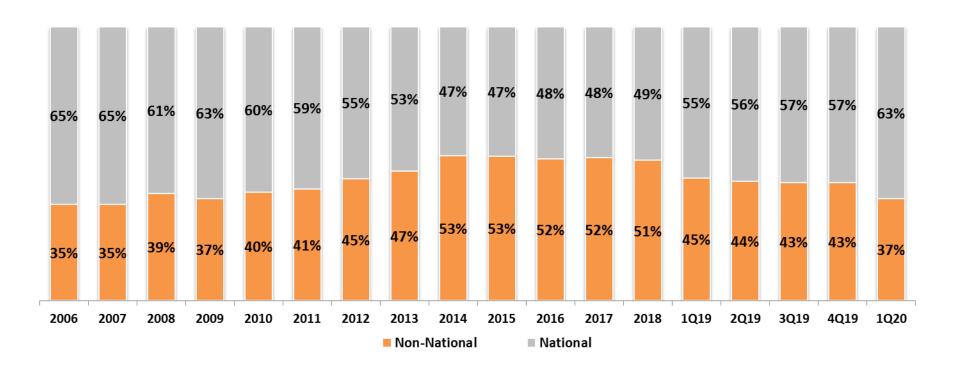


Source: MAA (as for Production TIV)

Decrease in revenue resulting from lower orders from OEMs corresponding to lower production TIV in Malaysia.



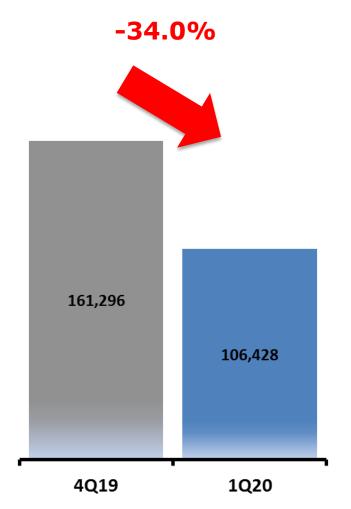
#### **National & Non-national Market Share**



#### National brands regaining market share.



## **1Q20 TIV**



	Q-o-Q %
Perodua	-27.0%
Proton	-28.1%
	Q-o-Q %
Toyota	-51.5%
Nissan	-50.6%
Honda	-45.3%
Mitsubishi	-16.9%
Isuzu	-43.6%
Mazda	0.7%
	Q-o-Q %
Ford	-16.5%
VW	-46.1%
BMW	-17.5%
Mercedes	-51.6%

TIV decreased due to the implementation of Movement Control Order (MCO) since 18<sup>th</sup> March 2020.



### FY20 business update

- 1Q20 TIV 106.4K; -34.0% QoQ mainly due to the implementation of Movement Control Order (MCO) since 18<sup>th</sup> March 2020.
- Counter measures has been undertaken by the Group to cushion the slowdown in orders from domestic OEMs.
- Counter measures include:
  - Expansion of new business new products / segment.
  - Intensify the development of parts for replacement markets.
  - Consolidate certain operations to reduce overhead costs.
  - Expansion into new products via JV or acquisition of business.
  - Study of other sources of supply to reduce material costs.



# **M&A Opportunities**

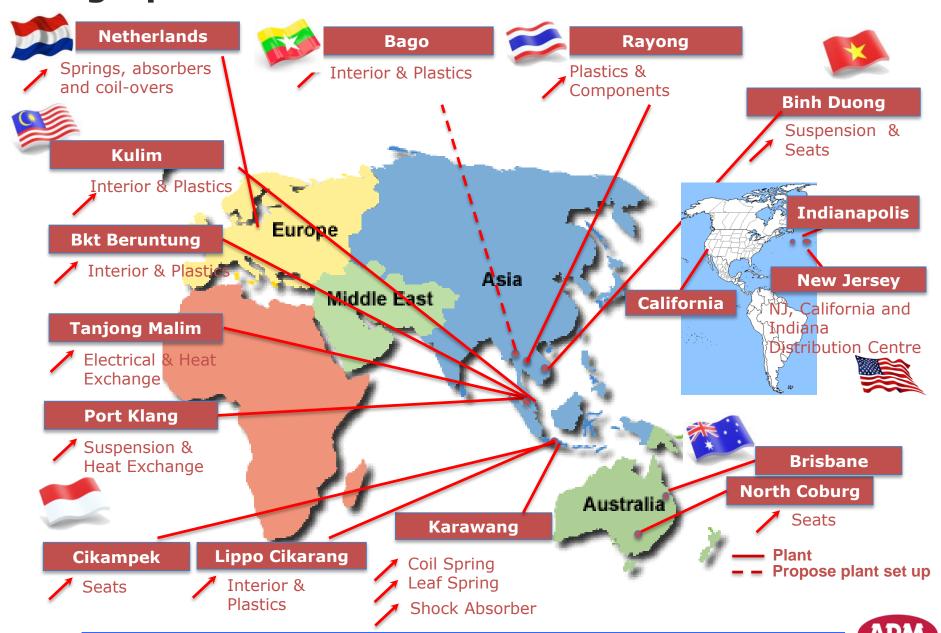
Strategic Purpose	Our Vision		Our Strategy
Environment	Global Market Review	Asia Pacific Market Review	Malaysia Market Review
Market Assessment		Tier 1 Local	
Target Opportunities	Ta	rgeted Researd	ch
<b>Growth Opportunities</b>	M&A Opportunities	Tier 1 Supplier	Tier 2 Supplier
Risk Management	Due Diligence Pro	IP Legal & Partners	_
Implementation Plan	.IV	Local Quotationsources Proposa	



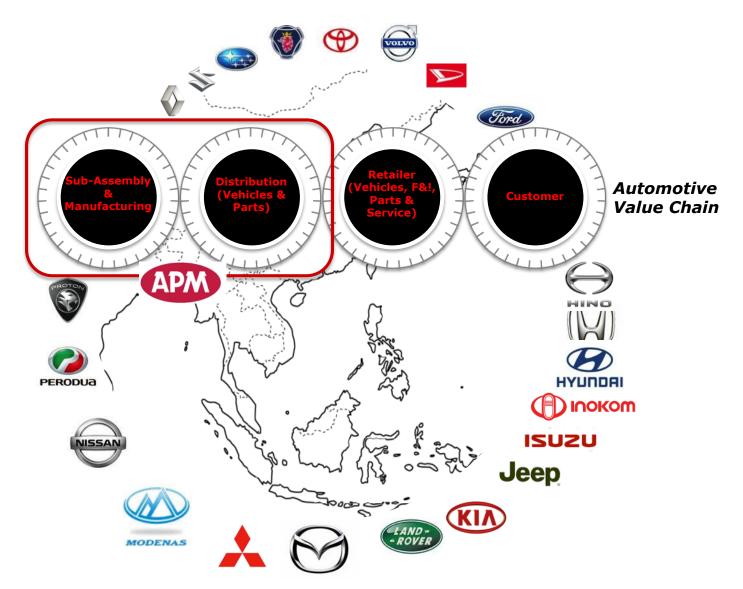
# **Moving Forward**



# **Geographical Diversification**



# **Integral Player within Local Automotive Eco-systems**





# Consumer

# **Auto Cycle Investing**

#### Global OEM

- Brand owner
- Patent rights
- Product development
- Technology provider

**Cost Plus** 

High risk high return – product acceptance vs. model development cost

#### Localization Partner

- Manufacturing & assembly capability
- Parts supplier & integrator
- Ensure quality compliance
- Made to order.
   Guaranteed Offtaker

**Cost Plus** 

High barriers to entry for CBU. Minimum local content. Optimal risk-adjusted returns.

#### Distributor

- Managing Principal Relationship
- □ Sourcing & Localization
- Quality assurance
- Managing sellthrough process
- SSI
- □ Sales mgmt
  - After-sales mgmt
- Inventory mgmt

Cyclical returns.
Working capital risk.
Margin volatility –
boom-bust cycles (FX,
Rates, GDP, π).



# Thank You

