

## FY2017 First-quarter financial results

#### **Cautionary Statement with Respect to Forward-Looking Statements**

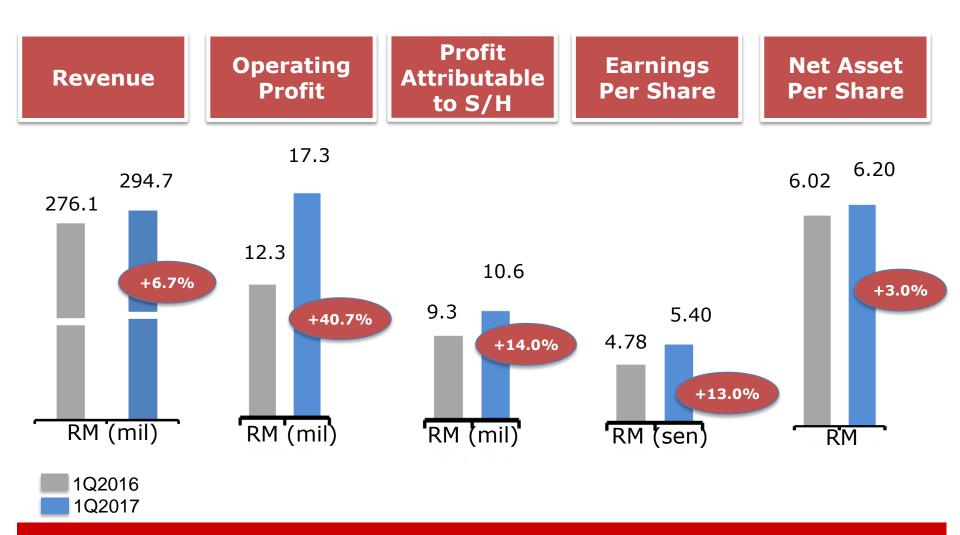
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#### **Key performance indicators**



Growth in sales due to the commencement of Indonesia operation and increase in demands from both locally and overseas



#### **1Q17** Operation & Financial Review

#### **Business Update**



#### 1Q17 financial review

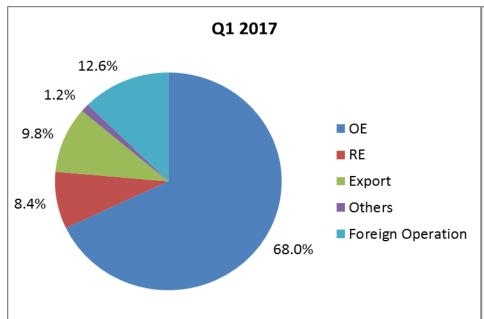
RM'000	1Q17	4Q16	1Q16	1Q17 vs 4Q16	1Q17 vs 1Q16
Net revenues	294,075	340,713	276,135	-13.7%	6.5%
Profit before tax	18,491	26,388	13,636	-29.9%	35.6%
Net Income	13,149	18,791	10,690	-30.0%	23.0%
Profits Attributable to Shareholders	10,552	15,406	9,343	-31.5%	12.9%
EPS (Sen)	5.4	7.88	4.78	-31.5%	13.0%
Net assets per share	6.20	6.14	6.02	1.0%	3.0%
Return on equity (annualised)	3.48%	5.13%	3.17%		
Net Dividend per share (sen)	-	10*	-		
Dividend yield	-	4.33%	-		
Net Profit Margin * Proposed	4.47%	5.52%	3.87%		

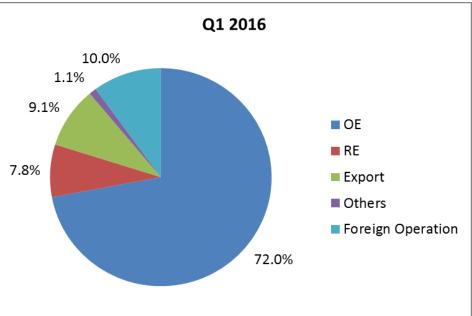
Higher revenue (YoY) due to increase in overseas sales demand



#### **Segmental sales**

	Q1 2017	%	Q1 2016	%
OE	199,871	68.0%	198,768	72.0%
RE	24,835	8.4%	21,470	7.8%
Export	28,808	9.8%	25,001	9.1%
Others	3,643	1.2%	3,259	1.1%
Foreign Operation	36,918	12.6%	27,637	10.0%
TOTAL REVENUE	294,075	100%	276,135	100%





Increase in revenue due to increase in demand from foreign operations



#### **Segmental performance**

REVENUE (RM'000)	Q1 2017	Q1 2016	Change
Suspension	16,944	22,046	-23.1%
Interior & Plastics	153,092	140,919	8.6%
Electrical & Heat Exchange	32,654	38,405	-15.0%
Marketing	50,093	43,869	14.2%
Others	4,374	3,259	34.2%
Malaysia Operation	257,157	248,498	3.5%
<b>Operations outside Malaysia</b>	36,918	27,637	33.6%
TOTAL REVENUE	294,075	276,135	6.5%

Reduced dependence on Malaysia as Australia, Vietnam and Indonesia continued to register stronger growth

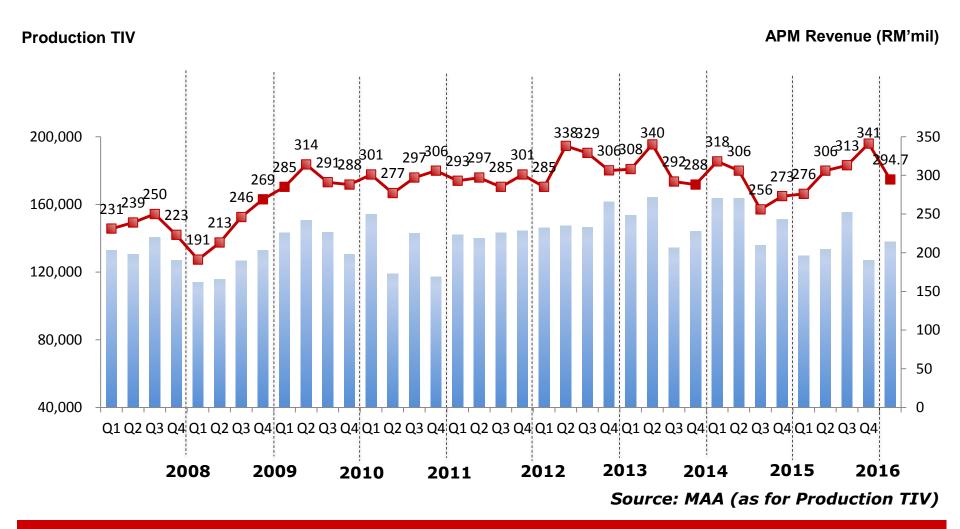


#### 1Q17 Operation & Financial Review

#### **Business Update**



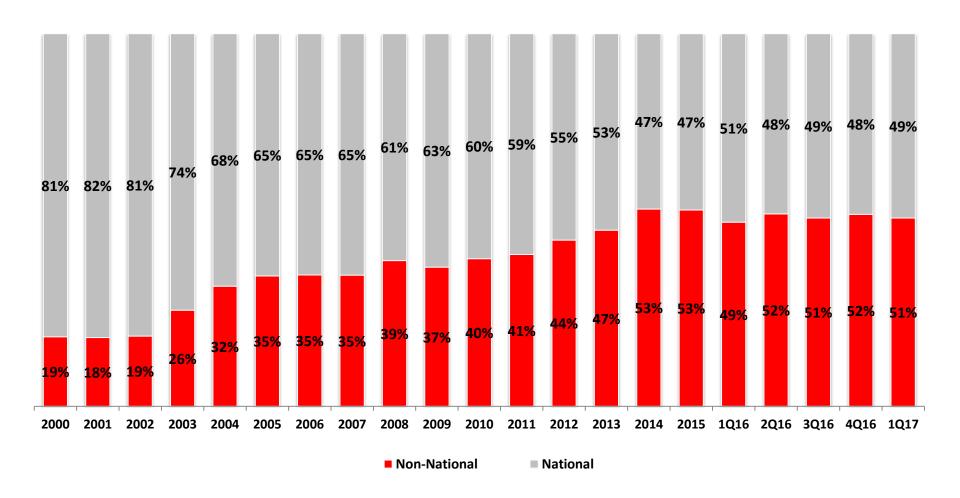
#### Production TIV finding a new level



Revenues decrease mainly due to lower revenue contribution from Malaysia operations.



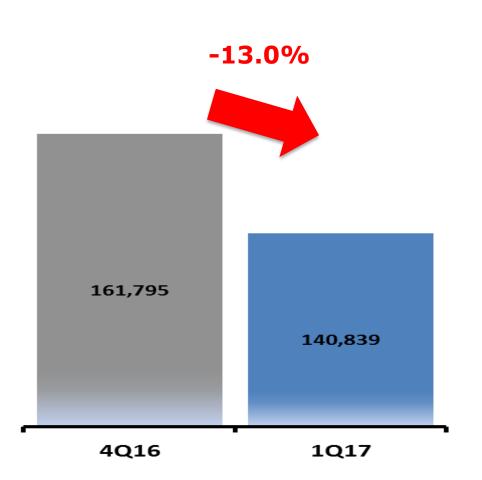
#### **National & Non-national Market Share**



#### National brands regaining market share



#### **1Q17 TIV**



	Q-o-Q %
Perodua	-10.60%
Proton	-12.70%
	Q-o-Q %
Toyota	-14.20%
Nissan	-41.90%
Honda	-4.50%
Mitsubishi	-19.20%
Isuzu	-27.70%
Mazda	-13.60%
	Q-o-Q %
Ford	-21.10%
VW	78.60%
BMW	-20.30%
Mercedes	5.80%

TIV decreased mainly due to shorter working days for first quarter



#### FY17 business update

- 1Q17 TIV 140.8K; -13.0% QoQ. 3M17 TIV 140.8K; +7.3% YoY
- YoY increase mainly due to more new launchings compare to prior year, QoQ reduced mainly due to aggressive promotion during last year end and shorter working days during first quarter of 2017.
- Counter measures include:
  - Expansion of new business new products / segment
  - Intensify the development of parts for replacement markets
  - Consolidate certain operations to reduce overhead costs
  - Expansion into new products via JV or acquisition of business
  - Study of other sources of supply to reduce material costs



#### **M&A Opportunities**

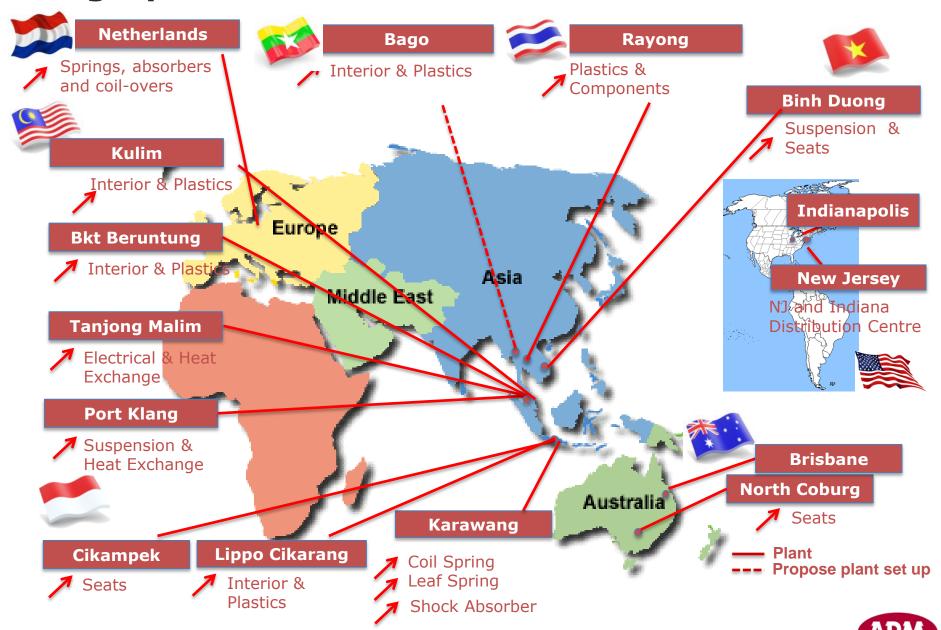
Strategic Purpose	Our Vision Our Strategy	
Environment	Global Market Asia Pacific Market Malaysia Market Review Review Review	
Market Assessment	Economy & Tier 1 Environment Competition Local Supplier Learned	
Target Opportunities	Targeted Research	
Growth Opportunities	M&A Opportunities Tier 1 Supplier Tier 2 Supplier	
Risk Management	Due Diligence IP Production Legal & HR Detailed Partnerships Planning	
Implementation Plan	Local Quotation & Supplier/Tool Resources Proposals Resource	



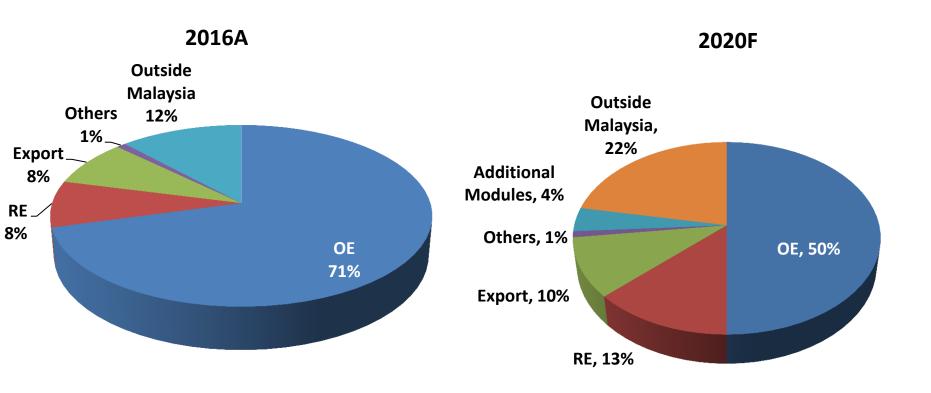
#### **Moving Forward**



#### **Geographical Diversification**



#### **Sales Guidance through Balance & Diversity**

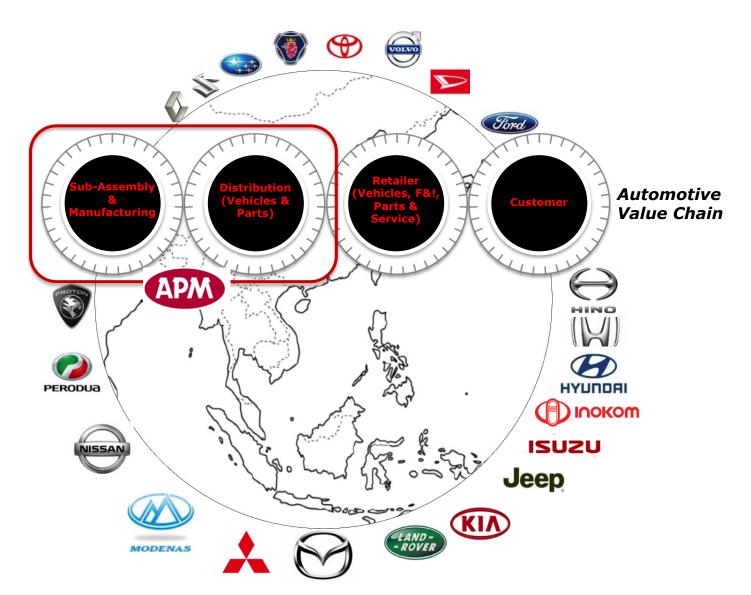


Turnover: RM 1.2b Turnover: RM 2.0b

RM2b sales target (RM1b existing OE & RM1b exports, overseas & others)



#### **Integral Player within Local Automotive Eco-systems**





# Consumer

#### **Auto Cycle Investing**

#### Global OEM

- Brand owner
- Patent rights
- Product development
- Technology provider

**Cost Plus** 

High risk high return – product acceptance vs. model development cost

#### Localization Partner

- Manufacturing & assembly capability
- Parts supplier & integrator
- Ensure quality compliance
- Made to order.
   Guaranteed Offtaker

Cost Plus

High barriers to entry for CBU. Minimum local content. Optimal risk-adjusted returns.

#### Distributor

- Managing Principal Relationship
- □ Sourcing & Localization
- Quality assurance
- Managing sellthrough process
- SSI
- Sales mgmt
- After-sales mgmt
- Inventory mgmt

Cyclical returns.
Working capital risk.
Margin volatility –
boom-bust cycles (FX,
Rates, GDP, π).



### Thank You

