

FY2014 first-quarter financial results

Cautionary Statement with Respect to Forward-Looking Statements

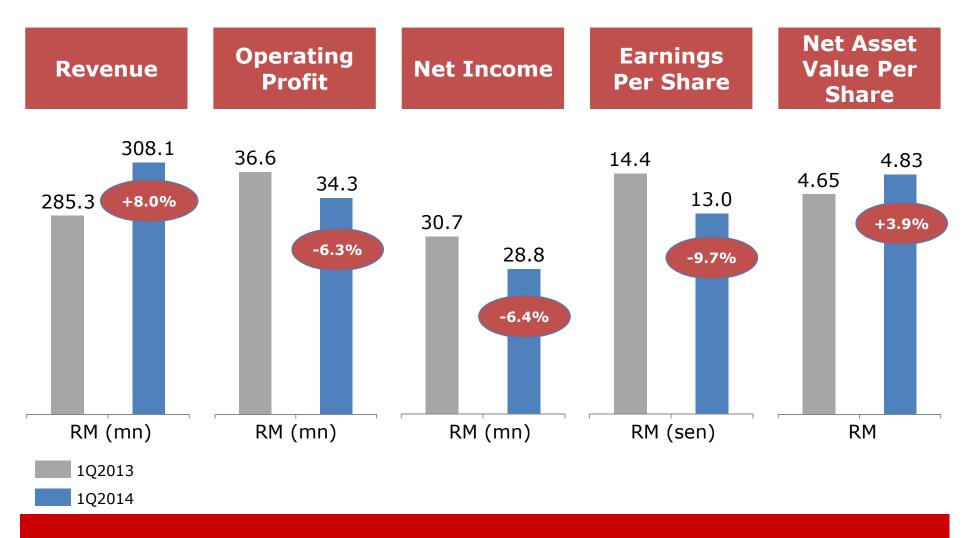
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Key performance indicators



Lower profits due to tightening of input cost by customers.

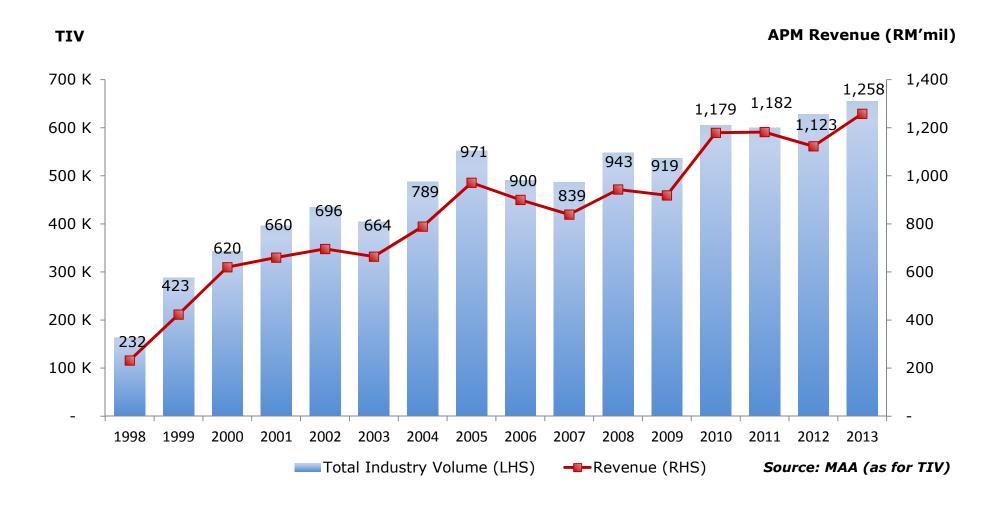


Business Update

1Q14 Operation & Financial Review



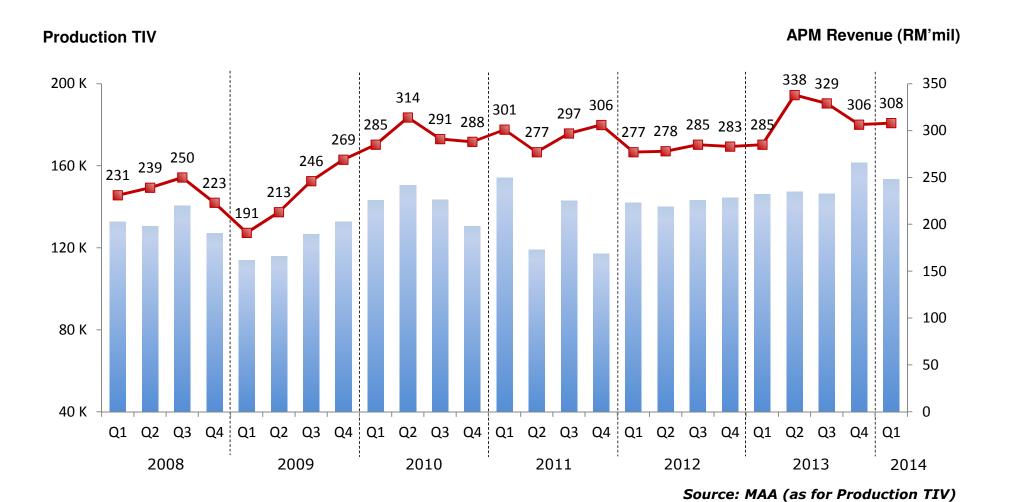
APM - Proxy to Auto Sector



Revenue growing in line with TIV.



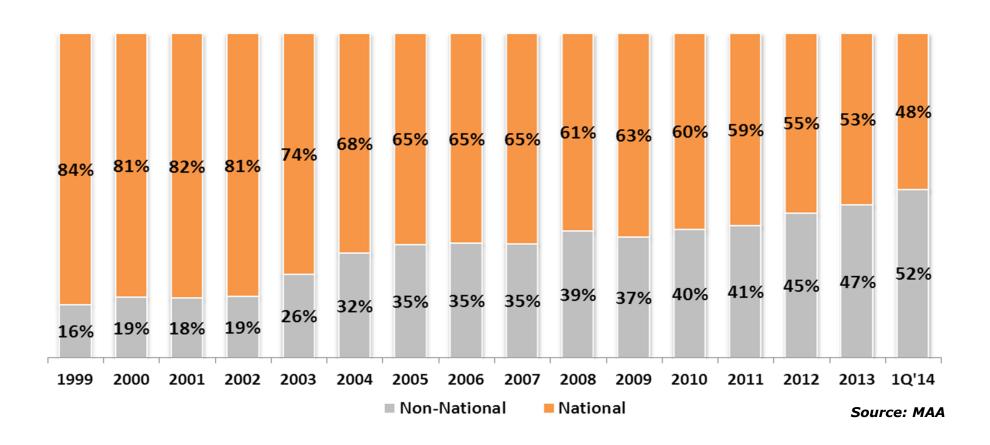
Revenue grows faster than Production TIV



Correlating with new model development cycles.



National & Non-national Market Share



Non-national brands' market share outpaced national in 1Q14.



FY14 Business Update

- ❖ 1Q14 TIV 159.9K; +1.4% YoY. 4M14 TIV 218.6K; +4.0% YoY.
- 2014 TIV is expected to break another record year at more than 670K units; +4% YoY.
- High number of new model launches in pipeline for 2014: estimated 60+ new models.
- From engineering design stage to supplier on-site for OEMs in the region.
- Benefit from increased localization activities by non-national manufacturers.
- Shift to high value modules and systems for localization of newer models.
- Dispersed manufacturing footprint in the region:
 - New auto component plant (interior systems) in Thailand
 - Capacity expansion by 80% (coil spring) in Indonesia.
 - Plants in VSIP1 (Binh Duong Province) is unaffected by the May 13 unrest.



Business Update

1Q14 Operation & Financial Review



1Q Financial Review

In RM thousands	1Q14	4Q13	1Q13	QoQ	YoY
Net revenues	308,124	306,376	285,327	+0.6%	+8.0%
Profit before tax	37,209	37,119	39,521	+0.2%	-5.9%
Net Income	28,759	29,121	30,719	-1.2%	-6.4%
Profits Attr. to SH	25,409	24,994	28,142	+1.7%	-9.7%
EPS (Sen)	12.98	12.77	14.38	+1.7%	-9.7%
Net assets per share	4.83	4.68	4.65	+3.0%	+3.0%
Return on equity (annualised)	10.5%	13.7%	11.9%		

Margin squeeze by customers.



Segmental Performance

REVENUE (RM'000)	1Q14	1Q13	Change (%)
Suspension	29,801	26,650	11.8%
Interior & Plastics	165,976	156,399	6.1%
Electrical & Heat Exchange	57,762	49,285	17.2%
Marketing	45,547	47,385	-3.9%
Others	584	580	0.7%
Malaysia Operations	299,670	280,299	6.9%
Operations outside Malaysia	8,454	5,028	68.1%
TOTAL REVENUE	308,124	285,327	8.0%

^{*} after eliminations

Higher revenue across the product segments.



Moving Forward Strategy



APM's Mid Term Strategy

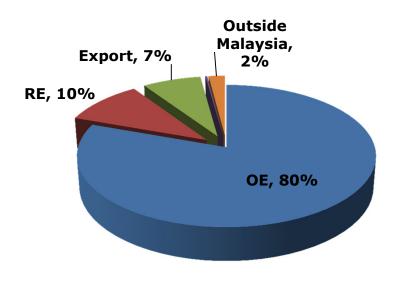
- Defend existing Original Equipment ("OE") & Replacement Equipment ("RE") market share locally, whilst increasing overseas contributions to reduce dependency on domestic OE segment.
- OEM growth potential from new manufacturing licenses under NAP.
- Continue investments in the region
 - To add capacity and broaden range of generic suspension and interior products
 - Geographical Diversification (Indonesia, Thailand, Myanmar)
 - New Business (die making, tooling, stabilizer bar, safety systems)
- Strengthening in-house core engineering capability. Target 1.5-2% of revenue to be reinvested for APM Engineering Research.
- Target synergistic companies for growth through M&A.
- Growing exports to US, Europe and within ASEAN.

Pursuit of balance and diversity.

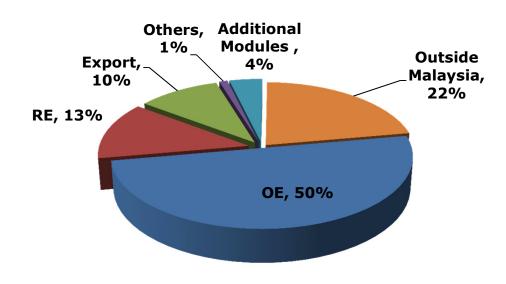


Sales Guidance through Balance & Diversity

2013A 2020F



Turnover: RM1.3b



Turnover: RM2.0b

RM2b sales target (RM1b existing OE & RM1b exports, overseas & others)



One-stop Tier-1 Service Provider

Partner of choice for global Tier 1s entering ASEAN

Move up the technology meter











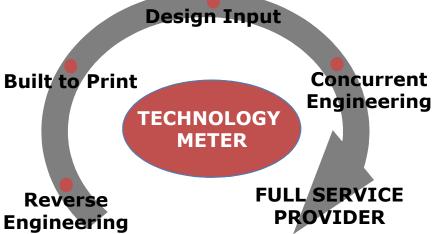










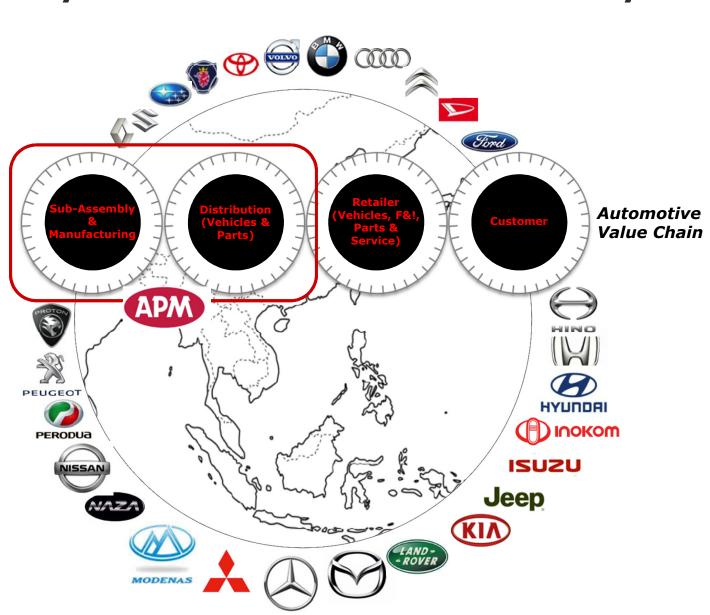








Integral Player within Local Automotive Eco-systems





Auto Cycle Investing

Global OEM

- Brand owner
- Patent rights
- Product development
- Technology provider

Cost Plus

High risk high return – product acceptance vs. model development cost

Localization Partner

- Manufacturing & assembly capability
- □ Parts supplier & integrator
- Ensure quality compliance
- Made to order.Guaranteed Offtaker

Cost Plus

High barriers to entry for CBU. Minimum local content. Optimal risk-adjusted returns.

Distributor

- Managing Principal Relationship
- Sourcing & Localization
- Quality assurance
- Managing sellthrough process
- □ SSI
- Sales mgmt
- □ After-sales mgmt
- ☐ Inventory mgmt

Cyclical returns. Working capital risk. Margin volatility – boom-bust cycles (FX, Rates, GDP, π).



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Thank You

